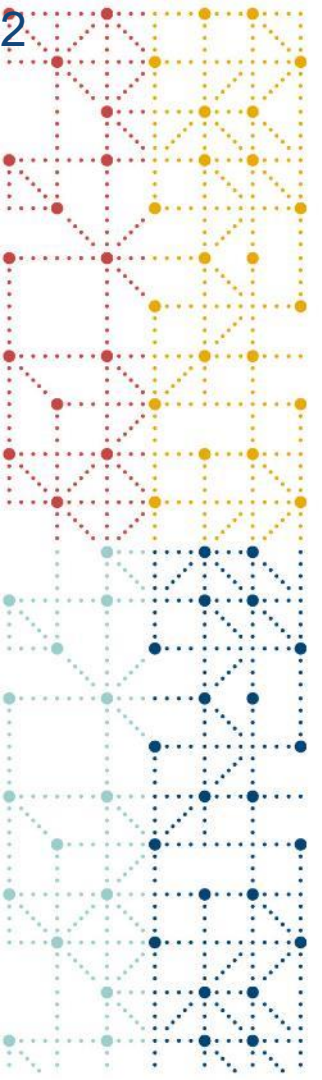


# The TMF Reference Model General Meeting December 2025



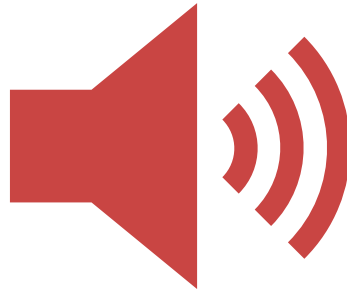
## Presenters:

- Paul Carter, CEO, Montrium; Chair, TMF RM Steering Committee
- Karen Roy, Consultant, CDISC; Outgoing Chair, TMF RM Steering Committee
- Joanne Malia, Sr. Director, Development Records Mgmt, Regeneron, TMF RM Steering Committee Member
- Dawn Niccum, EVP, Quality Assurance, inSection Group, TMF RM Steering Committee Member
- Liz Farrell, Director, Compliance and TMF Oversight (CaTO), Agios Pharmaceuticals, Inc, TMF RM Steering Committee Member
- Bryan Souder, GCTO TMF Head, Merck & Co., Inc., TMF RM Steering Committee Member
- Steph Viscomi, Director, Clinical Documentation and TMF, Apellis Pharmaceuticals, TMF SM v1 PM Team Member
- Kathleen Mellet, Associate Consultant, Just in Time GCP, TMF SM v1 PM Team Member
- Lisa Mulcahy, Mulcahy Consulting LLC, TMF RM Steering Committee Member
- Gillian Gittens, Sr. Director, eClinical Strategy & Solutions, TransPerfect Life Sciences, TMF RM Steering Committee Member



# Housekeeping

# Housekeeping



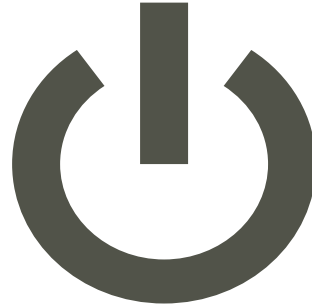
You will remain on **mute**

# Housekeeping



Submit questions at  
any time via the  
Questions tool on  
your Teams app

# Housekeeping



## Audio Issues?

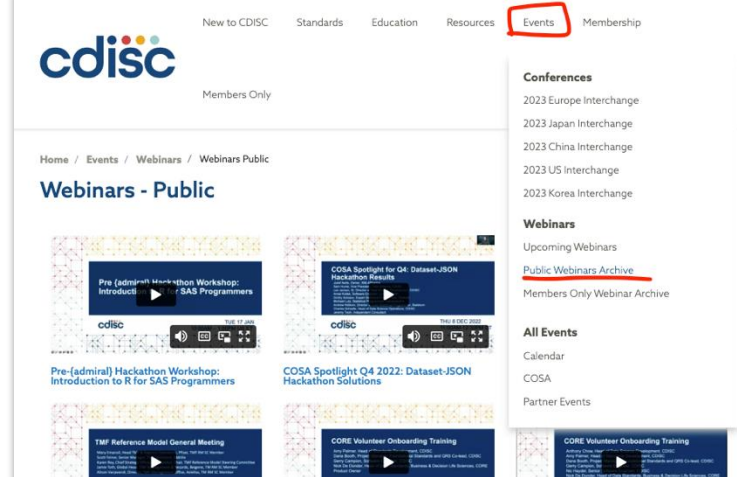
First, close and restart your Teams App  
Second, check your local internet connection strength

# Housekeeping



## Webinar Recording

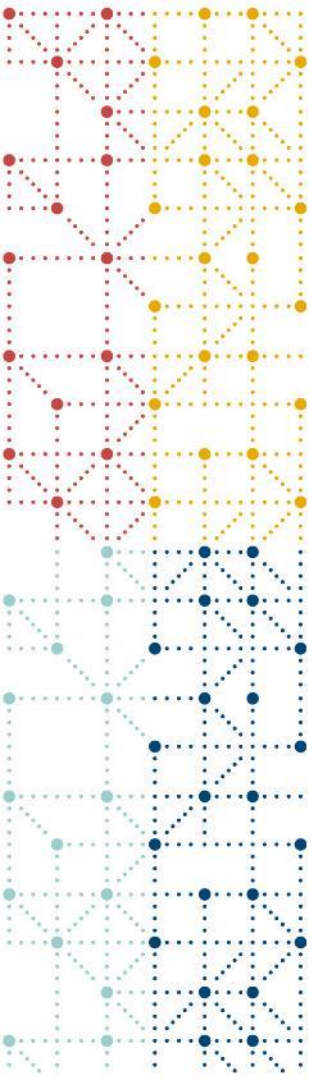
A recording of this webinar will be available in the Public Webinar Archive on the CDISC website.





# Agenda

1. Opening Remarks
2. Events & Interchange
3. Asia Pac Community Update
4. Risk Initiative
5. ISF Initiative
6. Education Committee
7. New TMF Workstreams
8. Work Group Coordination
9. TMF SM V1 Updates
  - TMF SM V1 Implementation Planning
  - TMF SM V1 Q&A Panel



## Opening Remarks

# 2025 – What a Year!

Paul Carter, CEO, Montrium; Chair, TMF RM Steering Committee



# Very Active Volunteers!

- 300+ Volunteers on v1
- Several new sub-teams
- Many reviews going on with zone teams and triage committee
- New initiatives starting up in 2026



# New Identity

- Move from Reference to Standard
- From V4 to V1
- Digital vision
- Important changes ahead...

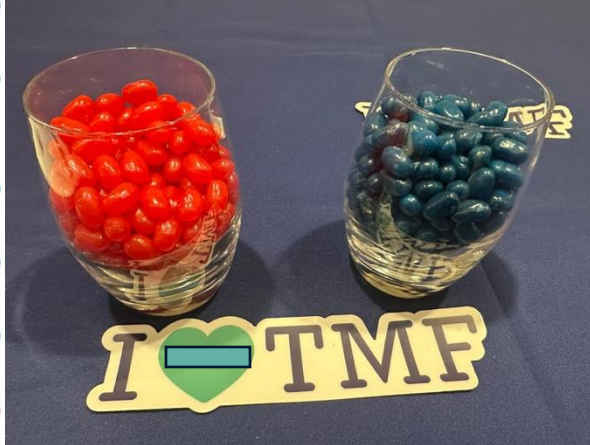


# ICH E6 R3 Finally Arrived!

- Increased focus on:
  - Risk proportionality and QbD
  - Computerized Systems
  - Essential Records
  - Oversight







Too Much Fun!



# Events & Interchange Update

Karen Roy, Consultant, CDISC; Outgoing Chair, TMF RM Steering Committee





**Huge success with over 150 TMF attendees, TMF training on fundamentals, 10 TMF exhibitors and excellent talks**



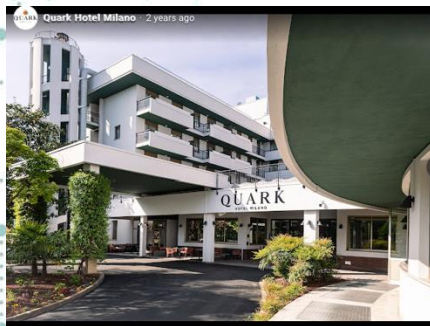
**cdisc**<sup>®</sup>

*The Future is Connected:  
Standards and AI Powering Digital Transformation*

# 2026 Europe Interchange

Main Conference: 20-21 May | Trainings & Workshops: 18, 19, & 22 May

**MILAN**



**Call for abstracts closes 9<sup>th</sup> January 2026**

**Early bird special ends 20<sup>th</sup> March 2026**

<https://www.cdisc.org/events/interchange/2026-cdisc-europe-interchange>



**cdisc**<sup>®</sup>

*The Future is Connected:  
Standards and AI Powering Digital Transformation*

# 2026 US Interchange

Main Conference: 5-6 October | Trainings & Workshops: 7-9 October

## DENVER

### Call for abstracts opens in March

<https://www.cdisc.org/events/interchange/2026-cdisc-us-interchange>





# INDIA CDISC DAY

All the Insights, All the Impact, All in One Day!

**Details to follow .... Host  
applications open**

## Other Relevant Conferences

- Health Sciences Records & Archives Association (HSRAA) Bi-Annual Conference, Manchester, UK  
04-Mar to 06-Mar-2026
- Institute of Clinical Research (ICR) Conference, Birmingham, UK  
13-Apr to 14-Apr-2026

# CDISC Coordinating Committee (3C)

A CDISC Coordinating Committee (3C) supports CDISC initiatives in a specific region of the world and to provide regional feedback to the central CDISC organization.

## Interchange Planning Role

- Sponsor/Exhibitor suggestions and support
- Develop Abstract Topics
- Join Monthly and Bi-weekly Calls
- Lead in Abstract Selection
- Develop Conference Agenda
- Actively Participate at Event Onsite as a Host, Logistics Support, Sponsor & Session Chair



# Responsibilities of 3C

- Develop an action plan each year
- Provide support in organizing and promoting CDISC Interchanges and events
- Support scheduling and content of authorized training and other educational seminars
- Support CDISC Education to identify individuals who may wish to be trained to be CDISC authorized instructors.
- Liaise with regulatory authorities, other appropriate institutions and standards developing organizations
- Assist in the creation and coordination of any User Groups in the region
- Report main activities and opportunities in the region to CDISC Leadership Team Liaison



# 2026-29 Global CDISC Coordinating Committees (3Cs) Call for Nominations

Fill out the form on [CDISC.org](https://www.cdisc.org) website

Nominations Due: Friday, 12 December

- Europe, India, Japan, Korea, and North America.
  - Nominees must be from a [CDISC member organization](#).
  - Members will serve a three-year term from January 2026 - January 2029.

Submit two brief documents for each nominee:

1. Nominee's brief CV
2. Brief letter expressing your involvement/experience with CDISC and your interest in the above position

\*Details on the 3C Charter on CDISC website under: [Bylaws & Policies | CDISC](#)

*\*If you have questions, please reach out to Karen ([kroy@cdisc.org](mailto:kroy@cdisc.org)) or Kathleen ([kmellet@cdisc.org](mailto:kmellet@cdisc.org))*





# Asia Pac Community Update

**Paul Carter, CEO, Montrium; Chair, TMF Steering Committee**

# APAC Community Update: China

- Huge interest in sharing TMF information with the Community in China!
- CDISC Marketing is engaged to ensure that posts from CDISC will go to the CDSIC User Group reps for posting on WeChat (China's tool for social media posts).
- First TMF WeChat Post went out end of November via promoting the General Meeting.

A presentation on TMF Standard Model V1 was made at the CDISC Shanghai User Group activity on 05-Dec-2025 by Wei Du. No. of attendees: 70 onsite + 140 online TMF session received the most questions! A few outstanding are below:

1. Program level files are not part of Standard, so where to file them?
2. Is there any naming convention recommendations under Standard Model? What's the difference between those under Standard vs Reference Model?
3. How / Through what platform can the community be providing feedback to the draft / in-progress Standard Model?





# Update from JP TMFers community

- Miyuki and Yuto attended the US interchange and made a presentation about **the Japanese TMF community** in a session “Culture and Engagement” (Chaired by Steph Viscomi)



- **Topics presented:**
  - History/voices from JP TMFers
  - Current activities
  - Other regional communities(Denmark and Italy)
  - A case study : Safety document management
  - Way to move forward



Thank you @CDISC TMF HQ for the great opportunity!





# Update from JP TMFers community

- We successfully finished our **2nd F2F workshop** on 3 Dec 2025
- **Topics Covered**
  - ✓ US interchange feedback by Yuto
  - ✓ ISF reference model : **presented by Matt Lowery**
  - ✓ Risk based TMF management/Risk Tool : **presented by Sarah Hitching**
  - ✓ EDL/TMF completeness management : Group Discussion



- Next F2F WS will be...10Jun2026 to celebrate international TMF day? –TBD!



# JP Community X-ray

# of total members = **42** from **24** organizations

Type	Organization(A-Z)
<b>Pharma</b>	Asahi Kasei Pharma, Chugai, Merck KGaA, KM Biologics, Novartis, SinoCellTech & Sumitomo Pharma
<b>CRO</b>	A2 Healthcare, CMIC, Linical & PPD-SNBL
<b>Service Provider</b>	Agatha, ClinCloud, CRS cube & Medidata
<b>Academia</b>	Juntendo University, Keio University Hospital, Kobe University Hospital, Nagoya University Hospital and Translational Research Center for Medical Innovation
<b>Consulting</b>	inSeption Group



# Risk Initiative

**Joanne Malia, Sr. Director, Development Records Mgmt, Regeneron, TMF  
RM Steering Committee Member**

# Availability – CDISC Website



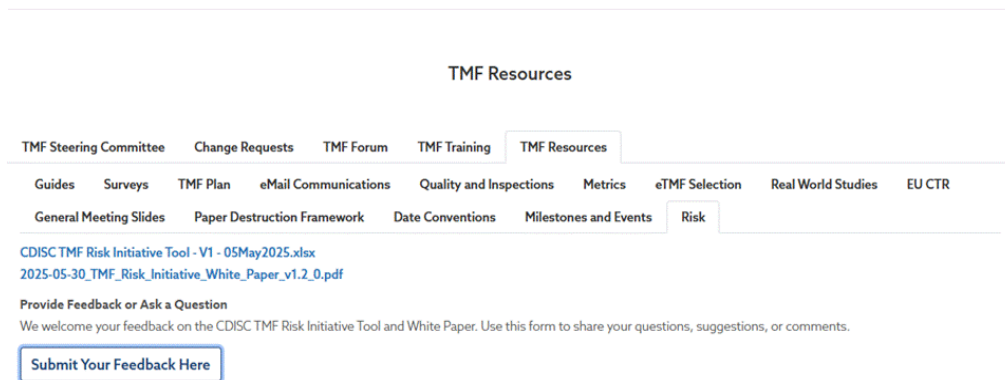
**White Paper**



**Risk Tool**

# Status

- Risk Tool v. 1.0 availability ; we want your feedback to improve



The screenshot shows the 'TMF Resources' page. At the top, there's a navigation bar with links: 'TMF Steering Committee', 'Change Requests', 'TMF Forum', 'TMF Training', and 'TMF Resources' (which is highlighted). Below this, there's a secondary navigation bar with links: 'Guides', 'Surveys', 'TMF Plan', 'eMail Communications', 'Quality and Inspections', 'Metrics', 'eTMF Selection', 'Real World Studies', and 'EU CTR'. A third navigation bar contains links: 'General Meeting Slides', 'Paper Destruction Framework', 'Date Conventions', 'Milestones and Events', and 'Risk' (which is highlighted). Below the navigation bars, there are two links: 'CDISC TMF Risk Initiative Tool - V1 - 05May2025.xlsx' and '2025-05-30\_TMF\_Risk\_Initiative\_White\_Paper\_v1.2\_0.pdf'. Under these links, there's a section titled 'Provide Feedback or Ask a Question' with the text 'We welcome your feedback on the CDISC TMF Risk Initiative Tool and White Paper. Use this form to share your questions, suggestions, or comments.' At the bottom of this section is a button labeled 'Submit Your Feedback Here'. A large red arrow points from the left side of the slide towards this button.

TMF Resources

TMF Steering Committee Change Requests TMF Forum TMF Training TMF Resources

Guides Surveys TMF Plan eMail Communications Quality and Inspections Metrics eTMF Selection Real World Studies EU CTR

General Meeting Slides Paper Destruction Framework Date Conventions Milestones and Events Risk

[CDISC TMF Risk Initiative Tool - V1 - 05May2025.xlsx](#)  
[2025-05-30\\_TMF\\_Risk\\_Initiative\\_White\\_Paper\\_v1.2\\_0.pdf](#)

**Provide Feedback or Ask a Question**  
We welcome your feedback on the CDISC TMF Risk Initiative Tool and White Paper. Use this form to share your questions, suggestions, or comments.

[Submit Your Feedback Here](#)

- Training Workstream to present at All Hands , early 2026





# ISF Initiative

**Dawn Niccum, EVP, QA, inSeption Group, TMF RM Steering Committee Member**

**Jamie Toth, Sr. Director, BeOne Medicines, Incoming Chair Elect to TMF RM Steering Committee Member**

# ISF Reference Model Release 1.0

- The Investigator Site File (ISF) structure standardizes document organization at the site level, improving efficiency, collaboration, and compliance and is aligned to the TMF RM 3.3.1.
- The Investigator Site File (ISF) structure was made available for public review in early July after 1.5 years of effort by the ~50 volunteers!

**All public review comments resolved with a disposition; pending finalization/internal review with CDISC week of 09-Dec**

## Next steps:

- We will be holding training webinars in February – watch for the public launch and webinar communications!



# Thank you!

- A **HUGE** thank you and congratulations to all of the members of the ISF Initiative!
- Especially Site co-leads Matt Lowery and Aryn Knight!
- 2 years in the making to get us this far!



ThePhoto by PhotoAuthor is licensed under CCYYSA.





# Education Committee

**Dawn Niccum, EVP, QA, inSection Group, TMF RM Steering Committee Member**

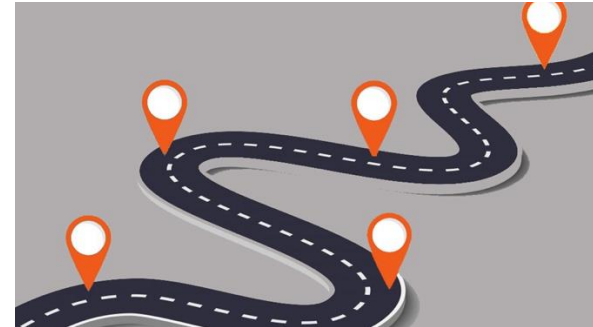
# Upcoming Courses

- **Fundamentals of the TMF Reference Model, virtual – Jan 20-22, 2026**
  - Not just for those brand new to TMF – offers comprehensive content of the lifecycle of managing TMF
  - Interactive, virtual course
- **The Critical Role of Data Managers, Biostatisticians, and Programmers in Achieving TMF Excellence – Feb 3-5, 2026**
  - Course has been expanded from 4 to 8 hours
  - Content focuses to records created and managed by Biometric Professionals
  - Both for Biometric Professionals and TMF professionals who support those groups
  - Interactive, virtual course
- **Investigator Site File (ISF) Reference Model – Introductory Webinar – Feb 2026**
  - Basic course to support the release of the ISF RM
  - Communications to the TMF Community of webinar date will be coming soon.



# Training Roadmap

- Quality Check of TMF Records Online Course – Release planned for Q1/2 2026
- Advanced TMF training courses planned – development starting in 2026
- Additional focused online courses and webinars are being planned
- TMF SM V1 Course(s)
  - Including updates to existing courses



# TMF RM Fundamentals Training Instructors

— Call for Trainers in Europe and Japan have been sent to Community

Trainers are to have the following:

- Broad TMF Experience

- Strong background and involvement with the CDISC TMF RM
- 5+ years of experience in clinical research at >2 companies, understanding and executing the full TMF lifecycle is a must
- Involvement with cross-functional teams in their management of their TMF records
- Risk-based TMF management and support of Health Authority Inspections
- Technical proficiency with the CDISC TMF RM, TMF processes, TMF repositories/systems, and TMF archiving

- Training Experience

- Demonstrated formal training on broad TMF management principles
- Adult Learning principles
- Needs Assessment of Training attendees
- Facilitation of course and engagement of all levels of learners
- Developing and leading practical exercises

Application for  
Instructions:

<https://www.cdisc.org/forum/authorized-instructor-application>





# New TMF Workstreams

**Liz Farrell, Director, Compliance and TMF Oversight (CaTO), Agios Pharmaceuticals,  
TMF Steering Committee Member**

# New Work Streams

In early November, call for Volunteers went out for 2 new work streams; overwhelming response of over 70+ volunteers for each!

## TMF Plan Template 3.0

*Steering Committee (SC) Liaison: Liz Farrell*

This group will review and update the existing TMF Plan template to ensure alignment with regulatory expectations and current industry best practices.

## Outreach

*Steering Committee (SC) Liaison: Jamie Toth*

This group will focus on gathering intel on opportunities for outreach, promoting awareness, understanding, and consistent use of the CDISC TMF Resources and Workstream products.

## Next steps:

- Review of volunteers is underway.
- Volunteers will be notified of decisions soon...hopefully before 24-Dec.
- First meeting will be scheduled by end of January by SC Liaison and co-leads will be nominated from the group.

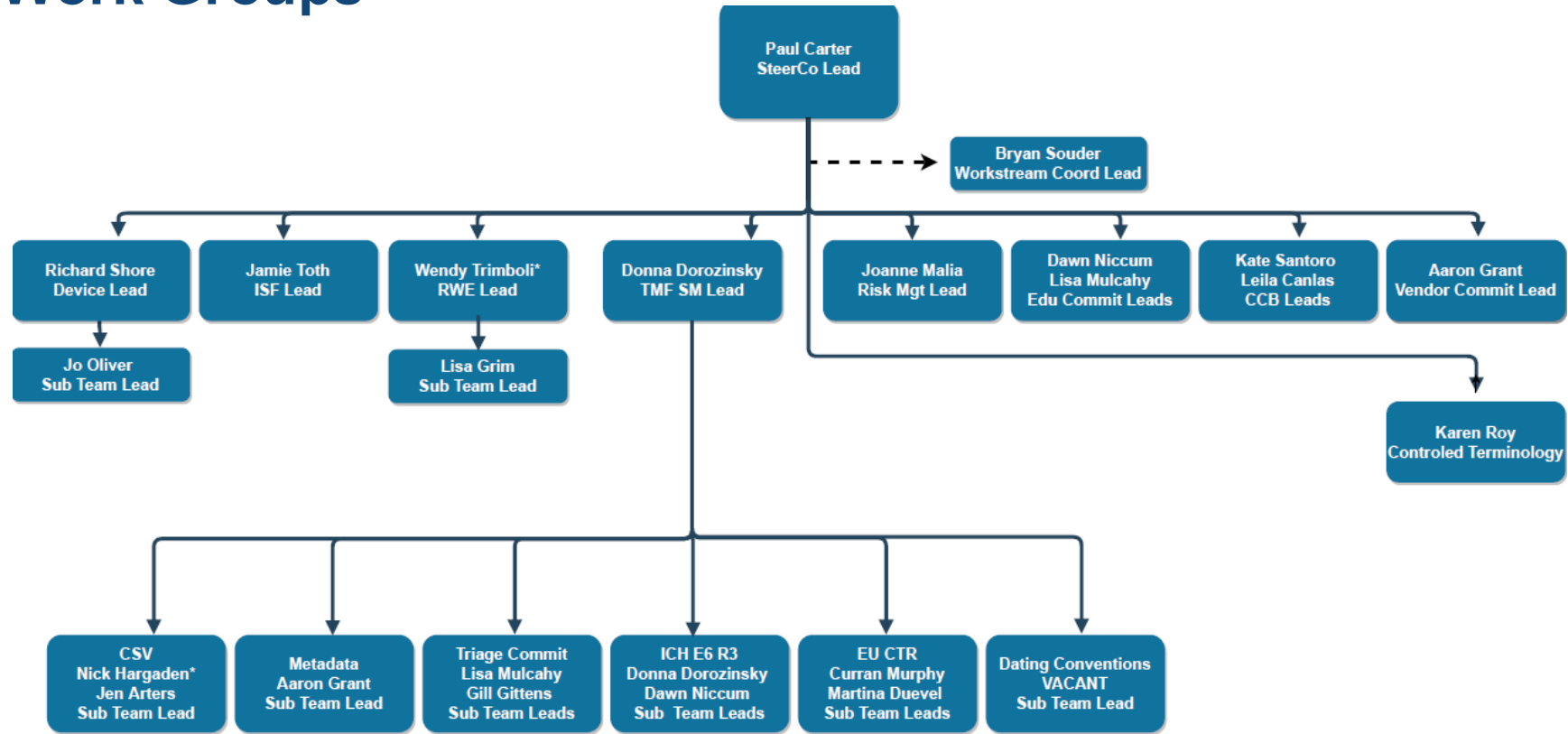




# Work group Coordination

**Bryan Souder, GCTO TMF Head, Merck & Co., Inc., TMF RM Steering Committee Member**

# Work Groups



\* Steering Committee Liason



# Workstream Coordination Lead:



## MISSION STATEMENT



To foster seamless collaboration and alignment across a diverse network of volunteers by providing structured coordination, clear communication, and strategic guidance.

The goal is to empower every contributor, eliminate duplication of effort, and ensure that collective actions drive meaningful impact toward shared organizational objectives.

# Workstream Coordination Lead Activities

## Centralized Communication



- Utilize a single source of truth (e.g., shared dashboards, collaboration platforms like Teams or SharePoint).
- Schedule regular cross-workstream meetings to share updates and dependencies.

## Clear Role & Responsibility Mapping



- Define who owns what and make this visible to all volunteers.
- Use RACI charts or similar frameworks to clarify accountability.

## Dependency Management



- Identify interdependencies early and track them in a shared plan.
- Proactively resolve conflicts or overlaps between workstreams.

## Transparent Progress Tracking



- Maintain a real-time status dashboard accessible to all stakeholders.
- Highlight risks and blockers openly so teams can collaborate on solutions.

## Foster a Collaborative Culture



- Encourage knowledge sharing through forums or working groups.
- Recognize and reward collaborative behavior to reinforce the mindset



# TMF SM v1 Updates

**Paul Carter, CEO, Montrium; Chair, TMF RM Steering Committee**

# V1 is moving along!

- New record types defined by the following sub-teams :
  - ICH E6 R3
  - Computer Systems
  - EU CTR
- Work underway for Medical Device and RWE
- Controlled terminology will start in the new year
- Zone teams currently reviewing initial proposed record types from sub-teams and community feedback
- Consolidated list of record types will be compiled in readiness for the definition of record groups
- Metadata team is getting underway following vendor baseline compilation

# EMA GCP IWG Meeting, EMA Headquarters, Amsterdam Nov 24th 2025

- CDISC TMFSM Presentation well received by the inspectors and guests
- Several questions on the 2000+ artifacts and how they would be used
- Questions on the implication of sites in the new standard
- Presentation by the eClinical Forum group on a framework for essential records required after system decommissioning
- Presentation by Torsten Stemler, Head of the GCP Inspection Unit, BfArM: Focus should be on curation rather than just the collection of essential records
- We aim to present an update next year to the EMA and will be actively pursuing opportunities to engage with MHRA, FDA and PDMA moving forward



# Strategic Planning for the TMF SM V1 Implementation

**Steph Viscomi, Director, Clinical Documentation and TMF, Apellis Pharmaceuticals, TMF SM v1 PM Team Member**

**Kathleen Mellet, Associate Consultant, Just in Time GCP, TMF SM v1 PM Team Member**



# Applying the v1 Standard

## The TMF Standard Model v1 is designed to:

- Align with regulatory requirements and provide a common framework for industry

## But the Standard is not prescriptive:

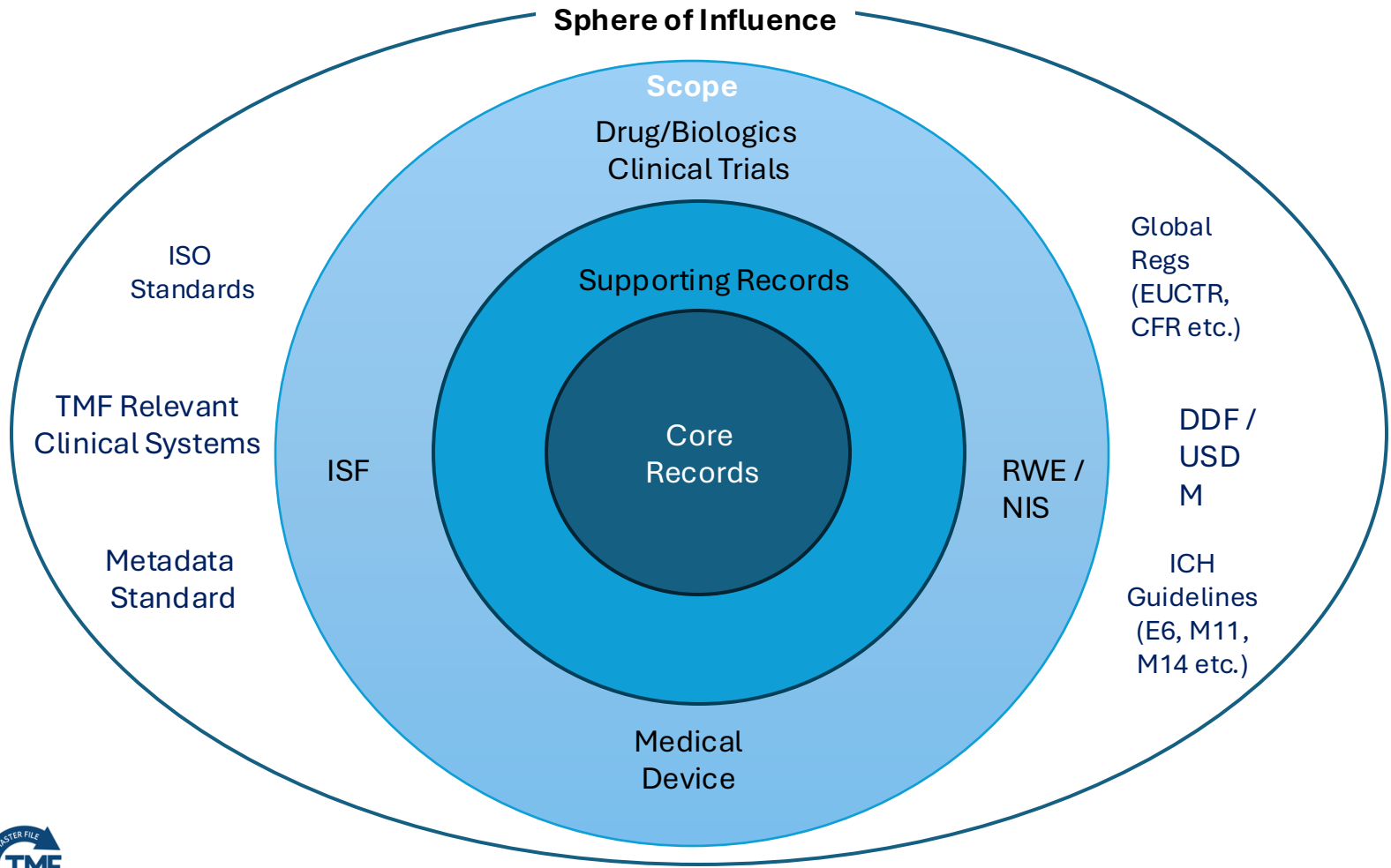
- It does not cover every scenario or replace company-specific practices

## Each company must still:

- Define best practices that fit their own processes or organizational gaps not addressed by regulations or v1



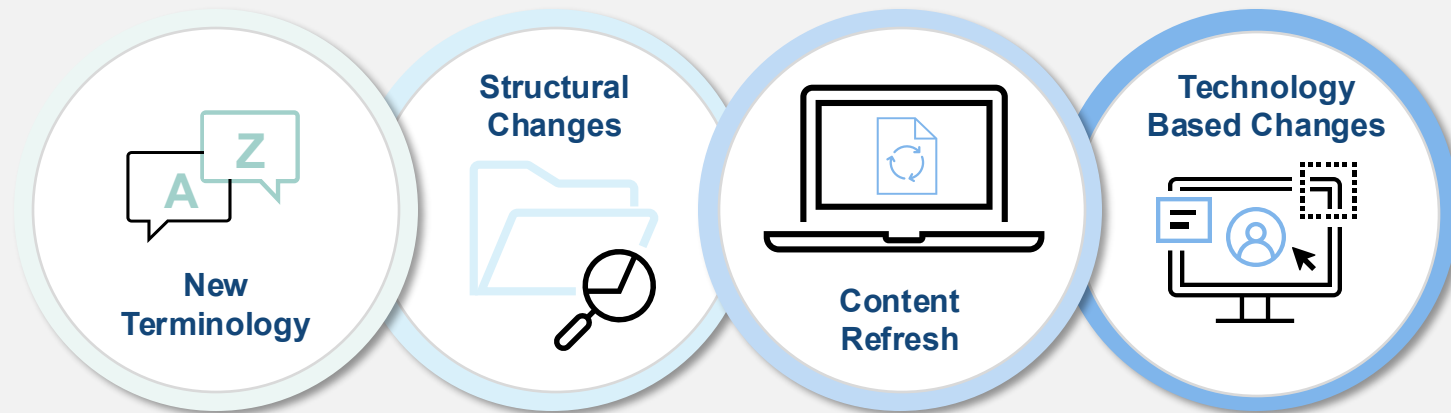
*Think of the Standard as the foundation, and your company has to build the house*





## Key Changes in TMF Standard Model v1

# Overview of Changes



*The upcoming changes fall into four main categories, each with a different level of impact on existing TMF structures and processes*



# New Terminology

## What's Changing?

- The new term **“Record Group”** will replace “Artifact” to highlight collections of related records
- The new term **“Record Type”** will replace “Subartifact”

## Why is this Changing?

- To better reflect how records are organized and managed across the TMF
- Align with regulatory expectations

## What does this mean for the community?

- SOPs, training, tools, and systems should adopt **Record Group** and **Record Type** consistently

TMF Reference Model						Version 3.3.1
Zone #	Zone Name	Section #	Section Name	Artifact #	Artifact name	Recommended Subartifacts - Documents/documentation recommended to be filed to the artifact.
01	Trial Management	01.01	Trial Oversight	01.01.01	Trial Master File Plan	Document Transfer Documentation Evidence of Quality Review Request to Lock TMF

TMF Standard Version 1						Version 1
Zone #	Zone Name	Section #	Section Name	Record Group #	Record Group	Record Type
01	Trial	01.01	Trial Oversight	01.01.01	Trial Master File Plan	Trial Master File Index



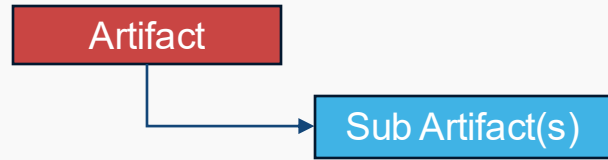


# Structural Changes

## What's Changing?

- **The TMF structure is evolving.** Instead of being organized around artifacts, the model will be structured by Record Groups and Record Types, requiring a redesigned framework.

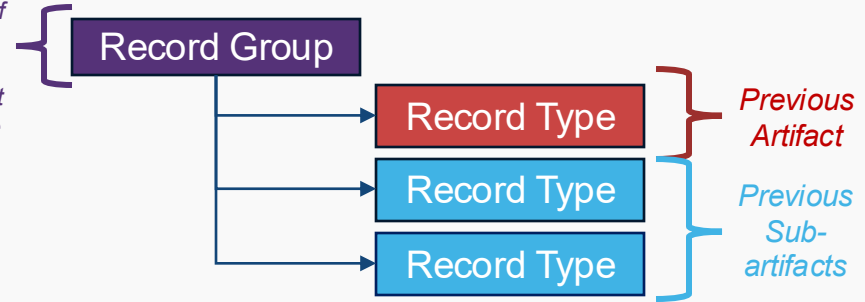
### Existing Structure



The existing structure provides only a single layer of organization.

### Updated Structure

*Record Groups provide a layer of organization like Zones/ Sections. Filing happens at the Record Type level, not the Group level.*



- ✓ **Improved Filing Accuracy:** Clearer filing locations ensure each record is filed in the correct place, reducing the risk of missing records
- ✓ **Enhanced Searchability:** Users can now search and filter by both Record Group and Record Type, making it easier to quickly locate specific records.

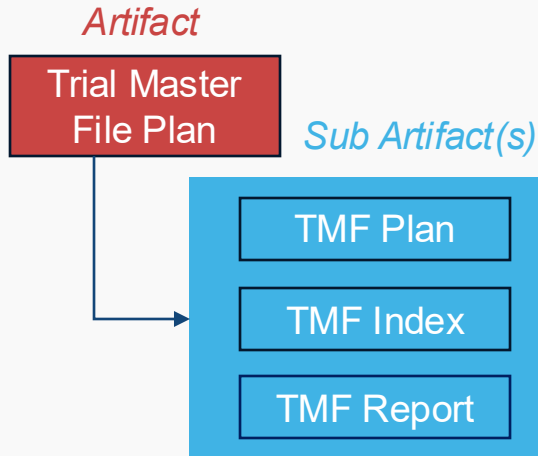




# Structural Changes (cont.)

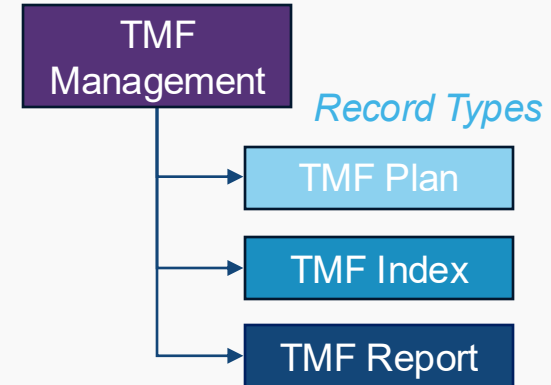
## Structure Change Example: 01.01.01

### Existing Structure



### Updated Structure

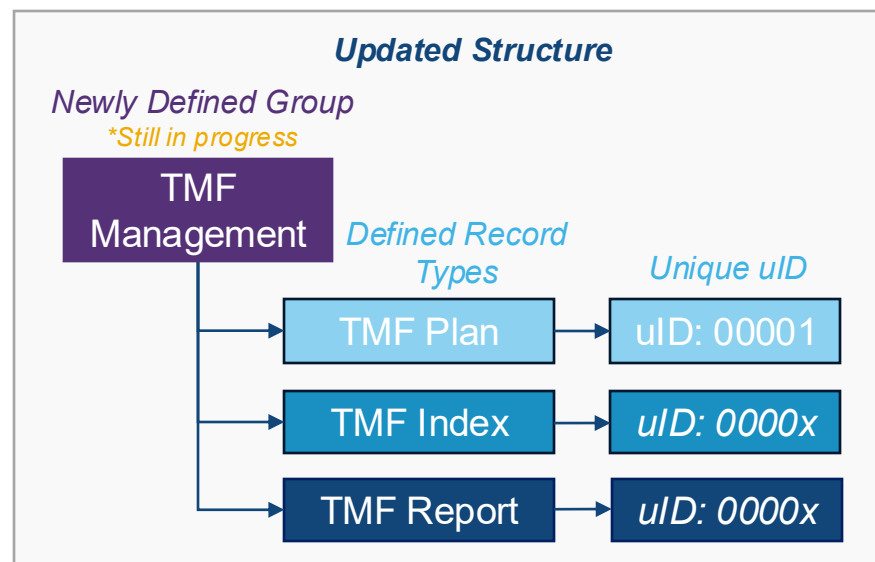
*Newly Defined Group*  
*\*Still in progress*



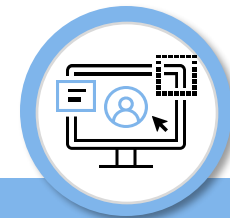


## What's Changing?

- uIDs will now be **5 digits** (previously 3)
- uIDs assigned at the **Record Type** level



# Technology Based Changes (Cont.)



## Defining metadata rules for V1

### What's changing?

- A core list of metadata will be formally defined to support the new standard and achieve the following goals:
  - Enable consistent usability across records.
  - Improve interoperability between systems.
  - Promote a more standardized, aligned approach



*eTMF vendors across the industry have provided recommendations to technical changes along with a list of minimum harmonized metadata suggestions*





## Strategic Planning Considerations

# What do these changes impact?

**Impact Overview:** *The upcoming changes in terminology, structure, content, and technology will require updates to core records and processes.*

**Key activities include:**

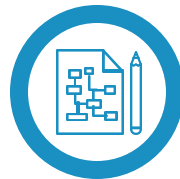
- Aligning procedures with **new terminology** and **workflows**, **re-mapping filing structures**, and **adding or retiring Record Groups/Types** as needed.
- Development of new procedures** to ensure alignment with the creation and collection of new record types.
- Change management **activities of training, guidance**, and **system updates** will be essential to ensure consistent adoption and ongoing inspection readiness.



TMF SOPs



TMF Index



Forms &  
Templates



Study Plans,  
Forms &  
Templates



Training



External & Supporting  
Party Documents



# V1 Implementation Roadmap

2025

2026

2027

Q4

Q1

Q2

Q3

Q4

Q1

Q2

Q3

Q4

*Build Awareness & Foundations*

*Engage external teams (i.e., CROs, Contractors, Service Providers, etc.)*



**V1 Release**

*Assess Current State*

*Develop process and timeline for v1 pre-release & implementation*



**V1 Pre-release for vendors**

*Assess the new standard and update/develop new documents*

*Develop and Release Training Materials*

*Change Management →*





# TMF SM v1 Panel Discussion

**Paul Carter, CEO, Montrium; Chair, TMF RM Steering Committee**

**Steph Viscomi, Director, Clinical Documentation and TMF, Apellis Pharmaceuticals, TMF SM v1 PM Team Member**

**Lisa Mulcahy, Mulcahy Consulting LLC, TMF RM Steering Committee Member**

**Gillian Gittens, Sr. Director, eClinical Strategy & Solutions, TransPerfect Life Sciences, TMF RM Steering Committee Member**