



## Breaking Down the Silos with 360i: A Technical Roadmap

Presented by Julie Smiley, Vice President, Data Sciences, CDISC



# Meet the Speaker

Julie Smiley, MS

**Title:** Vice President, Data Sciences

**Organization:** CDISC

Julie Smiley has over 25 years of experience in the pharmaceutical industry and extensive expertise with data standards and data flow automation. Throughout her career, she has led data management and database programming organizations, later shifting her focus to standards, metadata governance, and end-to-end data flow automation. As Vice President of Data Sciences at CDISC, Julie is dedicated to driving innovation in data standards, enhancing interoperability, and supporting the industry's evolving data needs. She holds a Master of Science in Computer Information Systems from Boston University, specializing in database and knowledge management.



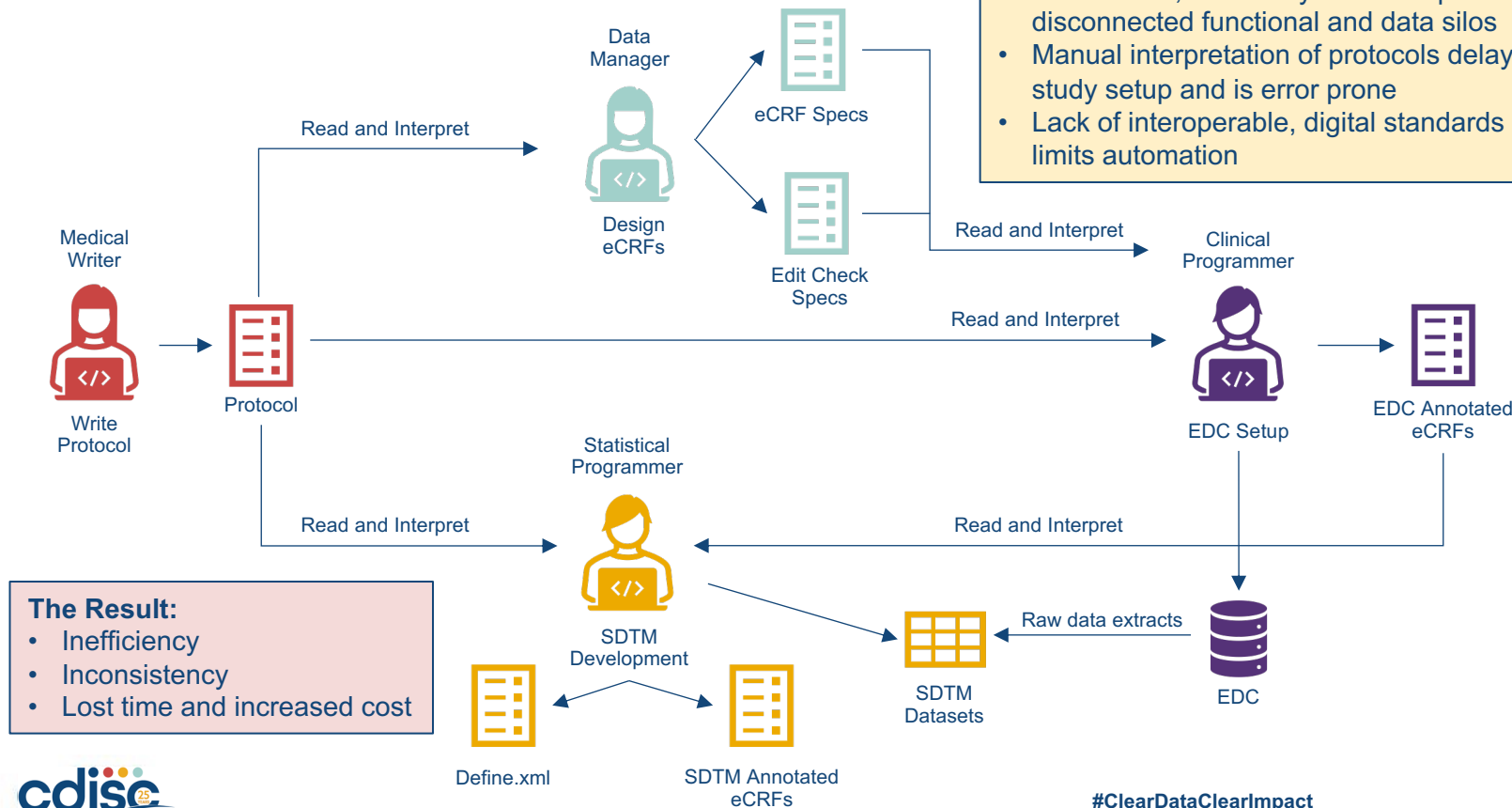
# Agenda

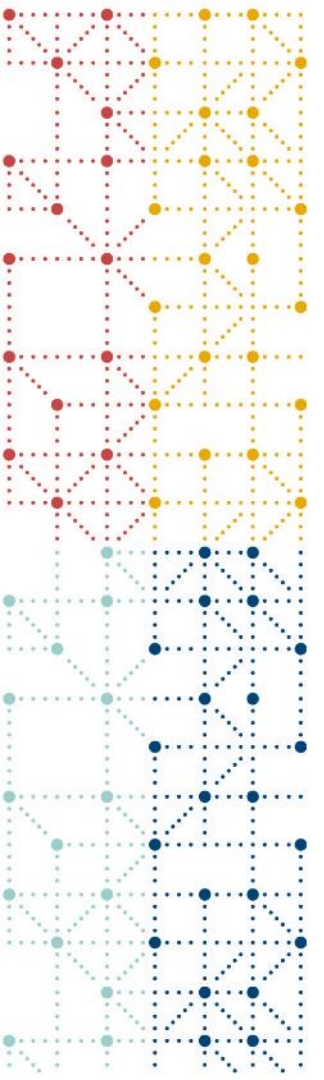
- 1) Setting the Stage
- 2) Vision for 360i
- 3) 360i Technical Roadmap

# Setting the Stage: The Problem

## Today's Clinical Research Landscape:

- Study Design, Data Collection, Tabulations, and Analysis often operate in disconnected functional and data silos
- Manual interpretation of protocols delays study setup and is error prone
- Lack of interoperable, digital standards limits automation





## Vision for 360i

# Realizing the CDISC Mission

## CDISC Strategic Plan & Roadmap



### Expand & Connect

Expand, Connect, and  
Digitize Our Standards



### Enable & Automate

Reduce Variability, Enable  
Interoperability, and  
Increase Automation



### Engage & Adopt

Focus on Community  
Needs and Deliver  
Business Value

### Strategic Goal:

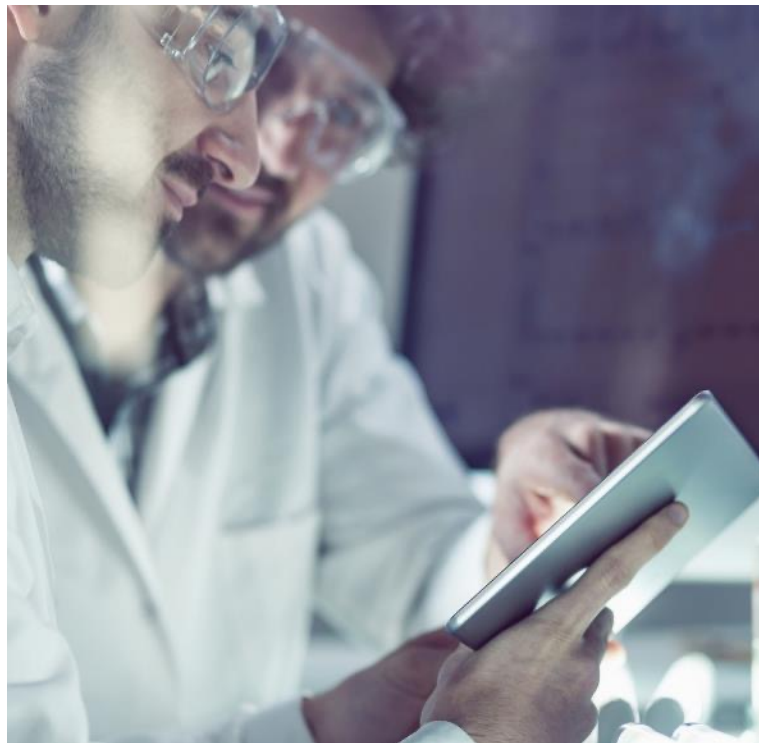
Expand and Enable standards-driven automation across end-to-end study information lifecycle from study design through results.

CDISC will expand and realize the original 360 vision.

# 360i Vision

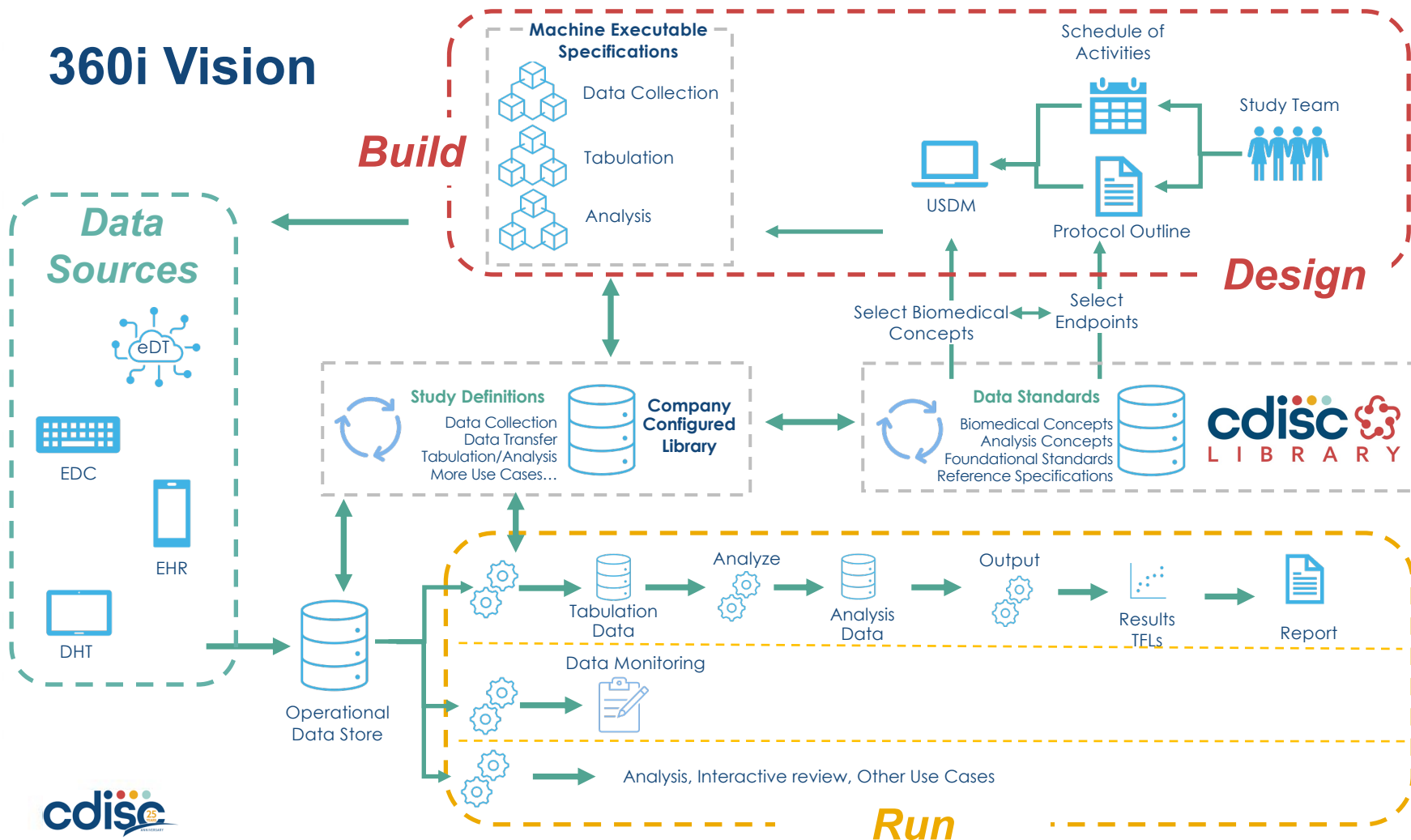
## Creating a Digital Ecosystem:

- Unified Study Definitions Model (USDM) as the foundation
- Digital Protocol feed downstream artifacts
- Linked Biomedical Concepts enrich meaning
- Machine-readable, interoperable data flows
- Open-source tools to support transparency and adoption
- **Goal:** Fully digital, standards-driven clinical development lifecycle





# 360i Vision





# 360i Phase 1

**Build**

**Design**

## Data Sources



EDC



EHR



DHT

Operational Data Store

### Machine Executable Specifications



Data Collection



Tabulation



Analysis

Schedule of Activities



Study Team



USDM



Protocol Outline

Select Biomedical Concepts

Select Endpoints

### Study Definitions



Data Collection  
Data Transfer  
Tabulation/Analysis  
More Use Cases...



Company Configured Library

### Data Standards



Biomedical Concepts  
Analysis Concepts  
Foundational Standards  
Reference Specifications



**cdisc**  
LIBRARY



Tabulation Data

Analyze



Analysis Data

Output



Results TELs



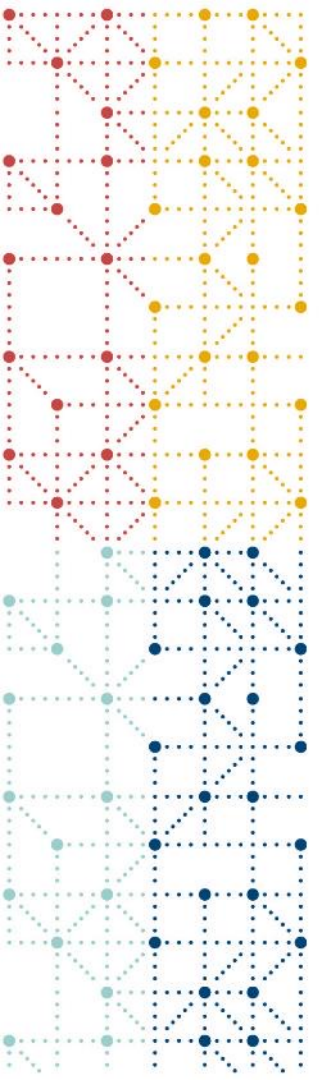
Report



Analysis, Interactive review, Other Use Cases

*Phase 2 pre-work includes defining Analysis Concepts*

**Run**



# 360i Technical Roadmap

# High-level Roadmap

## Phase 1



1 Study Design

2 CRFs & eDTs

3 SDTM Define-XML

5 Shell Datasets

6 Populate CRFs

7 ODS

8 oak.sdtm algorithms

9 SDTM Datasets

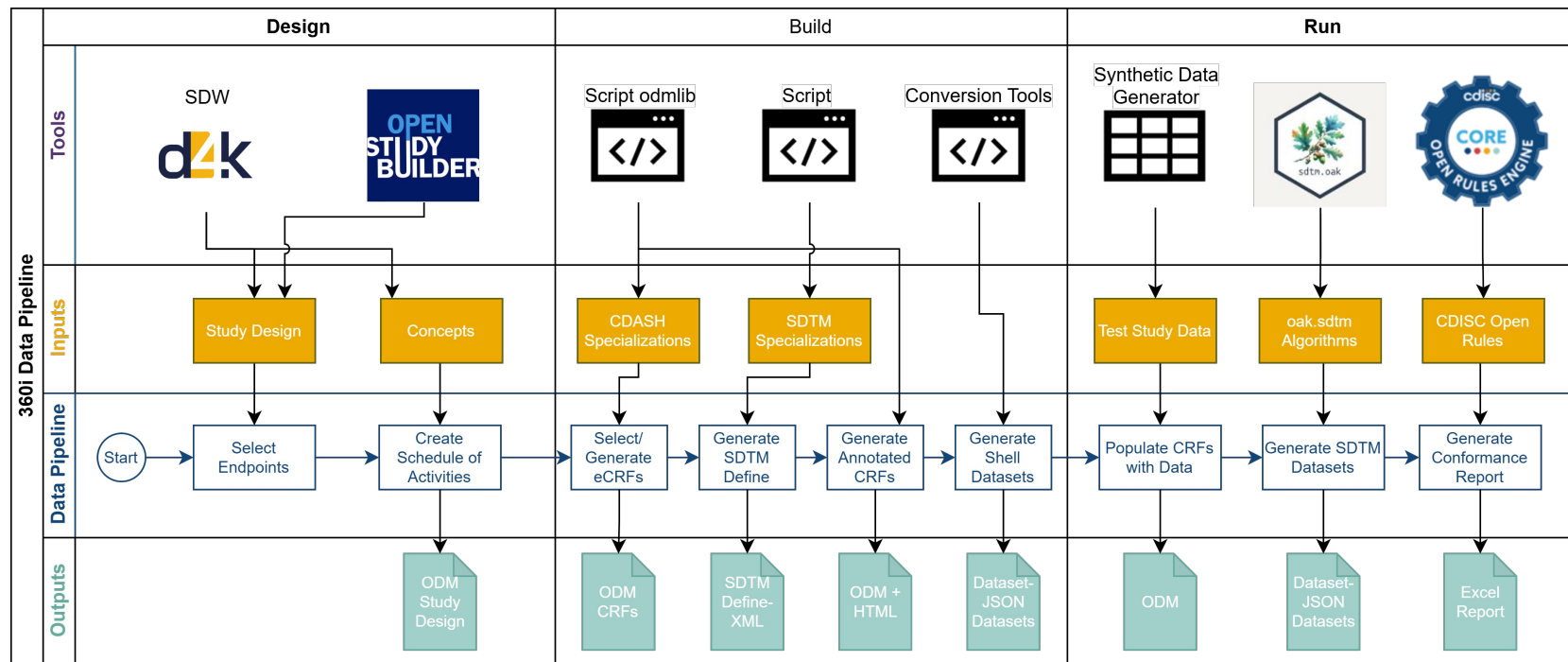
4 aCRFs

11 Conformance Report

10 Open Rule Set

Roadmap does not need to be completed sequentially in all cases

# Phase 1: Generating SDTM



# 1. Create Study Design



## Description:

- Use existing LZST artifacts to generate the study design using OSB and SDW
- Export the study design as JSON or ODM
- If ODM is not supported, generate it from a JSON export
- Other artifacts may also be generated if supported, such as ODM-based CRFs
- The SOA will be included in the exported study design.

## 2. Generate CRFs & eDTs



### Description:

- Use OSB to generate CRFs & eDTs based on the study design
- Create a script to generate CRFs & eDTs from the study design and CDISC Library
- A similar ODM-based approach will be used for CRFs and eDT data

### 3. Generate SDTM Define-XML



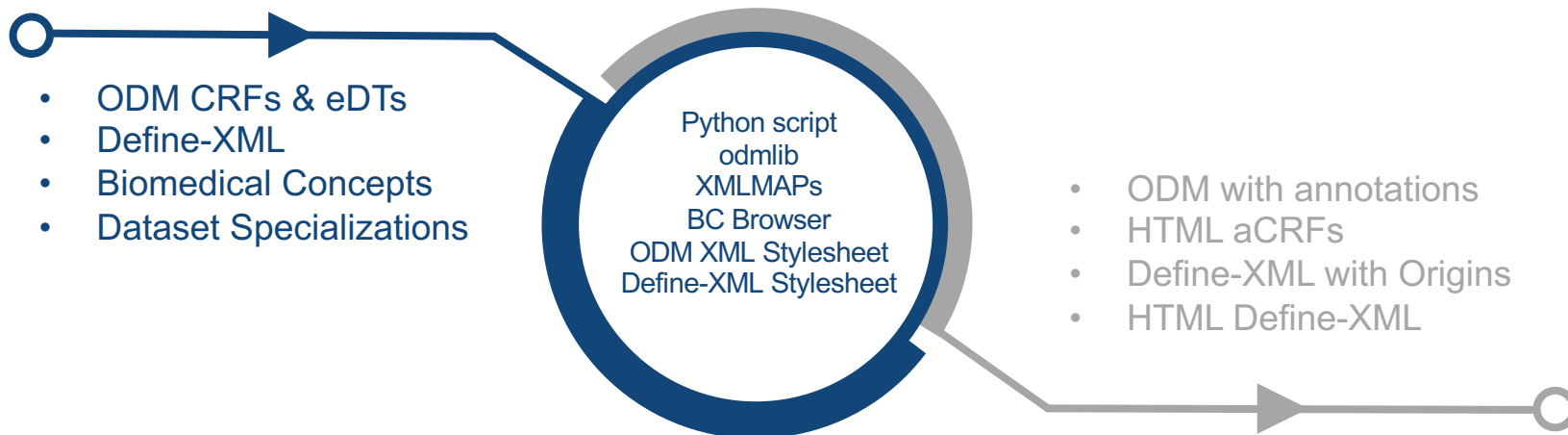
#### Description:

Software tools:

- read the BCs
- find the associated Dataset Specializations
- generate a complete Define-XML with VLM
- generate an HTML version for viewing



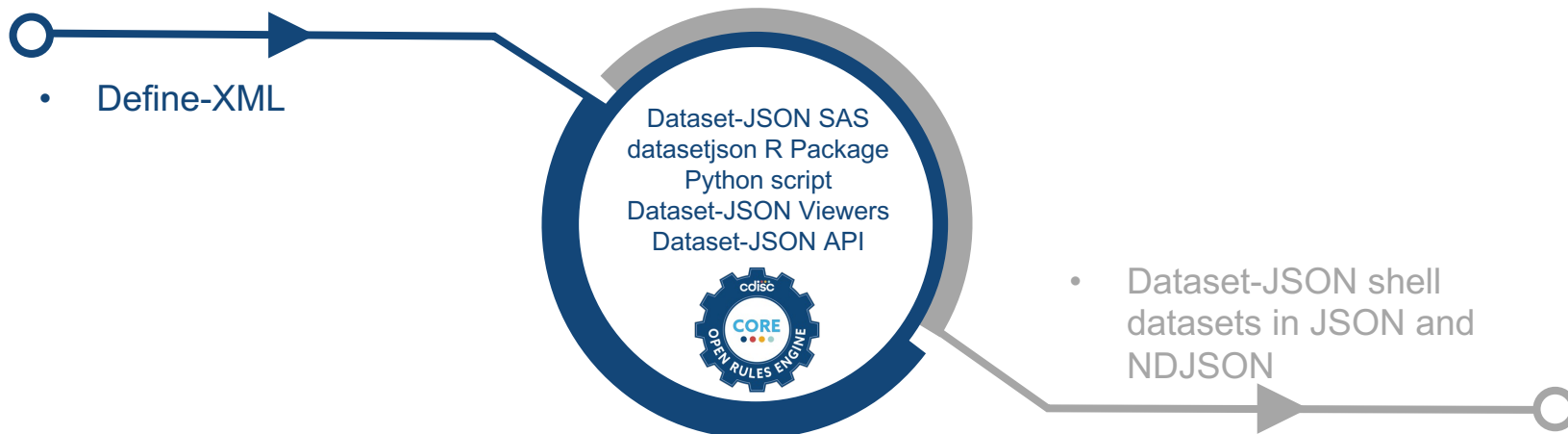
## 4. Generate aCRFs



### Description:

- Using the ODM-based CRFs & eDTs and Define-XML, add annotations to the ODM
- Generate an HTML version of the aCRF for visualization
- Using the Define-XML add Origins values

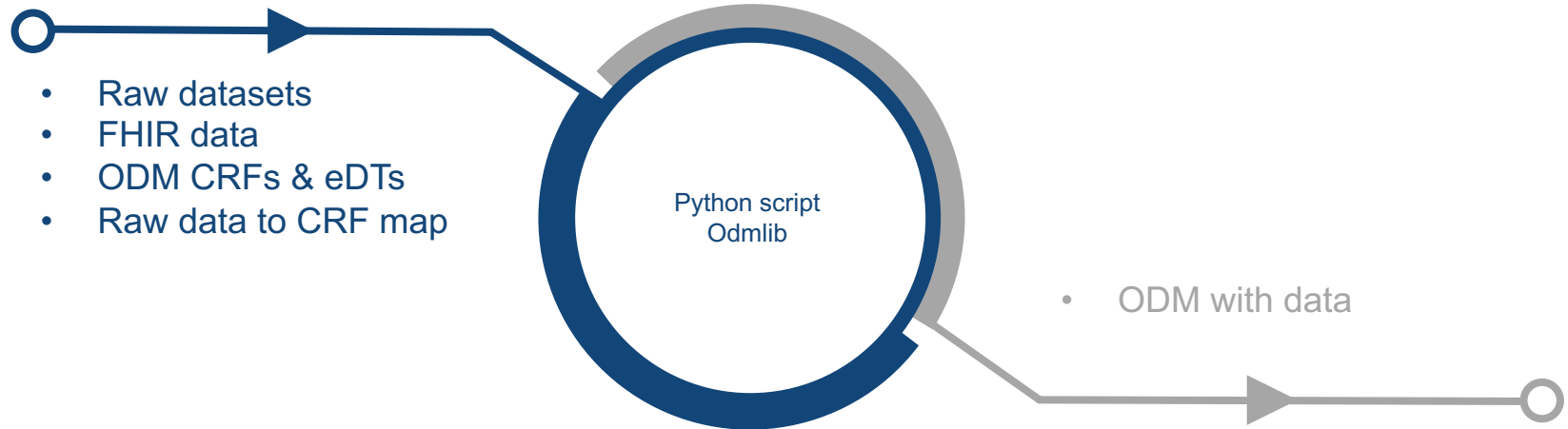
## 5. Generate Shell Datasets



### Description:

- Use Dataset-JSON conversion tools to read Define-XML and generate shell datasets
- The shells can also be generated using the Dataset-JSON API

## 6. Populate CRFs & eDTs with Raw Data



### Description:

- Develop a Python script to load the raw data into the ODM CRFs & eDTs
- FHIR data will be included in the raw data after the LZZT data has been loaded

## 7. Load Operational Data Store (ODS)



### Description:

- The Operational Data Store (ODS) is an abstract repository/interface
- The exact tools used for the 360i ODS have not yet been determined
- A data store may be a graph database, a relational database, a document database, datasets, any other data store, or some combination of data stores
- The ODS can support different use cases beyond SDTM and ADaM generation

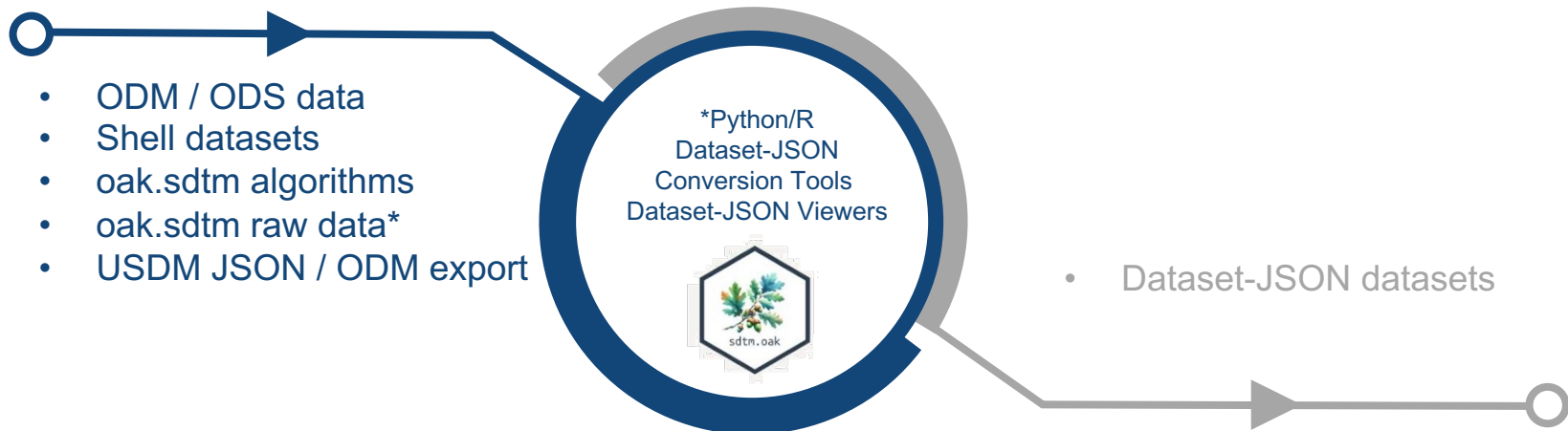
## 8. Create oak.sdtm Algorithm Set



### Description:

- Select the existing oak.sdtm algorithms needed to convert the raw data into SDTM
- New algorithms may be created to meet the needs of the LZZT study

## 9. Generate SDTM Datasets



### Description:

- Convert the ODM / ODS raw data into oak.sdtm raw datasets using Python/R
- Run oak.sdtm with the algorithm set to generate the SDTM Dataset-JSON datasets
- If oak.sdtm does not yet support Dataset-JSON, generate datasets and convert them to Dataset-JSON

## 10. Create Open Rule Set

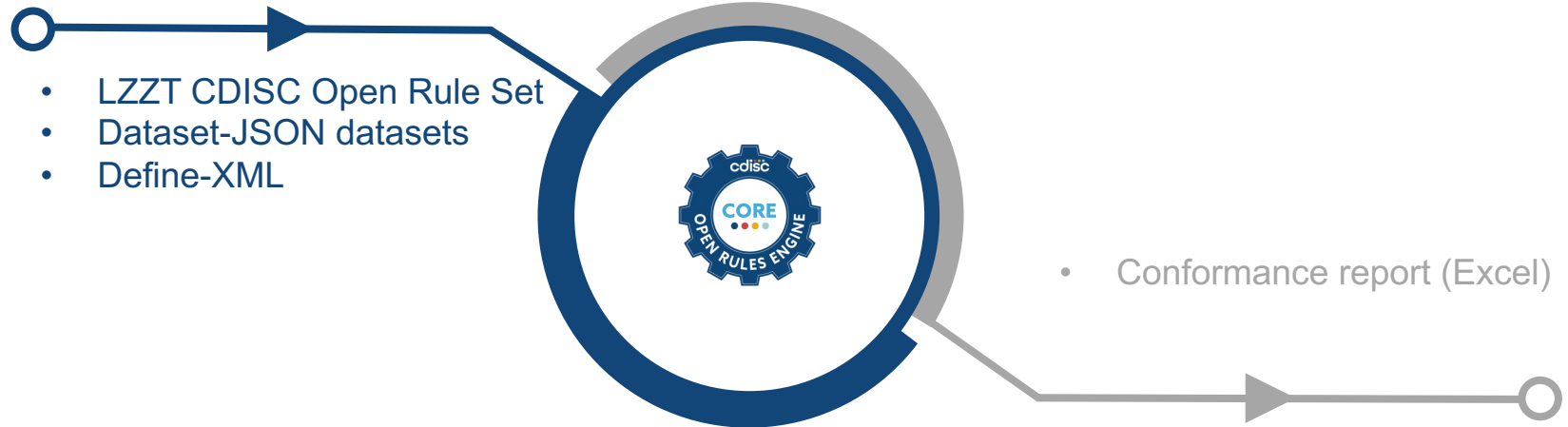


### Description:

- Select the SDTMIG conformance rules from the CDISC Library
- Use the Rule Editor to generate study specific or data quality rules for the LZZT study



# 11. Generate Conformance Report



## Description:

- Run CORE using the Open Rule Set against the LZTZ study SDTM datasets to generate an Excel-based report of the findings

# Technical Roadmap Rules of the Road

Implementation focus is a new way of working that transcends 360i.

Implementation Focus



We'll implement 360i in small iterative increments and learn as we go.

Empirical, Iterative Process



Make it work, make it right, make it fast.

Make it Work



There's more Than One Way To Do It – alternative software tools are welcome.

TMTOWTDI



Make it testable. Continuous Integration / Continuous Deployment.

CI/CD



Pull Requests > Suggestions. What gets worked on gets done.

Just Do It



Benefit from network effects and transparency. Collaborate on GitHub.

Build Publicly



# Example Roadmap Infrastructure Needs

## Technical Environments

- Open Study Builder
- GitHub
- R and SAS execution environments
- Cloud processing and storage

## Synthetic Data Generator

- Generate raw test data

## APIs

- OSB API
- CDISC Library API
- Dataset-JSON API

# Early Progress

## Logistics

- Initiative kicked off
- Team leads assigned
- Volunteers assigned
- Team meetings
- Tasks in Jira
- Project organization
- Team training

## Deliverables/PoCs

- GitHub repo
- Code to load LZTZ data
- Code to run pipeline
- CRF in ODM
- ODM-XML validation
- HTML version of CRF
- USDM Rules
- Synthetic data
- SDTM TDM datasets

## Community engagement

- Tech vendor roundtable
- 360i Advisory Council
- TransCelerate DDF
- Call-to-vendors



## 360i Definition of Done

360i has published a complete **pre-configured study package** with all the components defined in **metadata** from study design to submission, **test data** for the study, and **open-source software** to run the study data pipeline to generate analysis results

# Thank You!

## Join Us in Building the Future:

- Engage with CDISC 360i working groups
- Test, pilot, and provide feedback on new models and tools
- Support the adoption of open digital standards

Together, we are breaking down silos to deliver faster, smarter, more connected clinical research.

