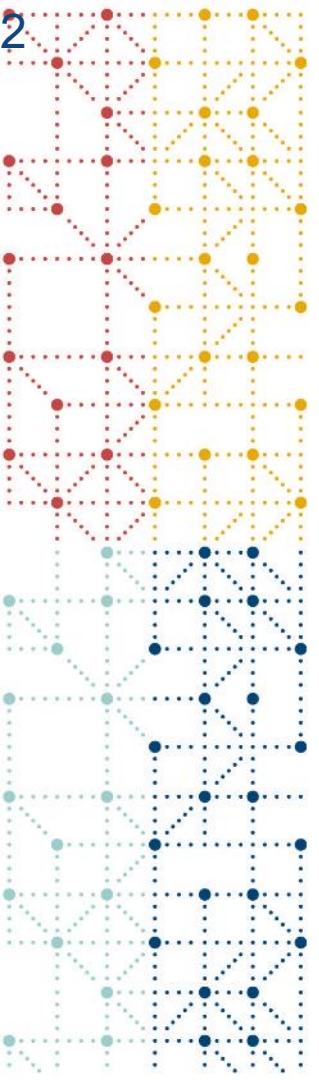


# TMF Reference Model General Meeting Q3

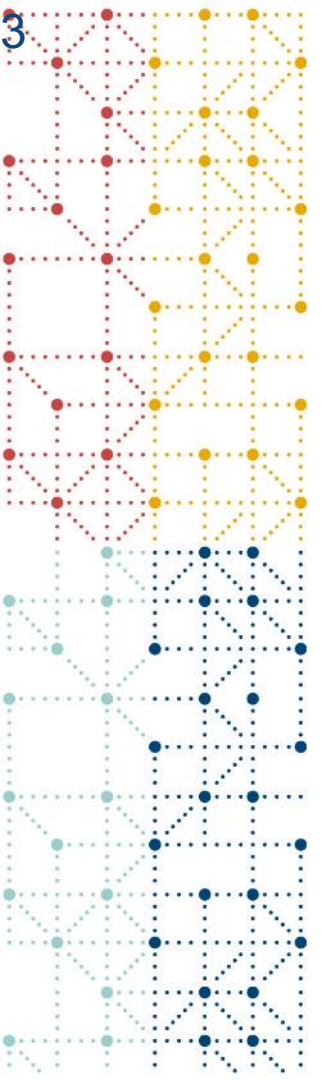


THU 7 SEP  
11:00AM – 12:30PM US ET



## Today's Agenda

1. Housekeeping
2. Feature Presentation
3. Q&A
4. Upcoming Learning Opportunities & Events



# Housekeeping

# Housekeeping



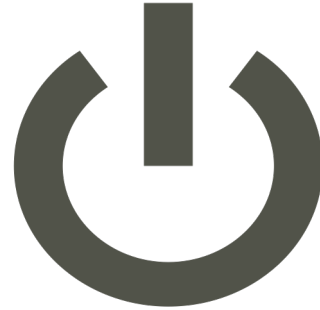
You will remain on **mute**

# Housekeeping



Submit questions at any time via the Questions tool on your Zoom app

# Housekeeping



## Audio Issues?

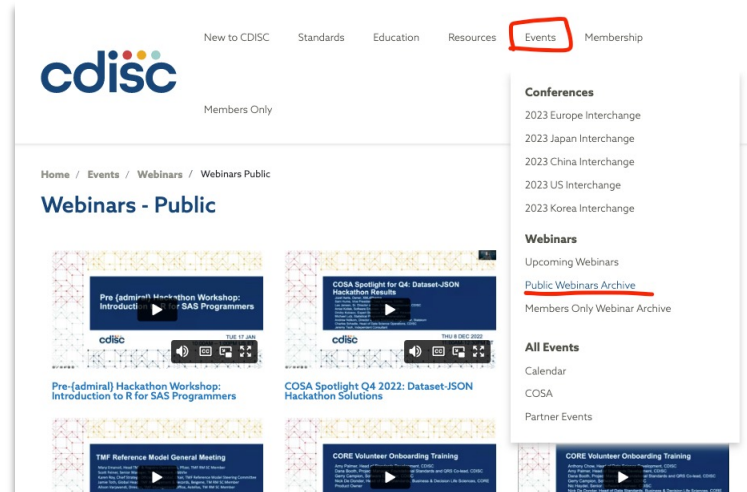
First, close and restart your Zoom App  
Second, check your local internet connection strength

# Housekeeping



## Webinar Recording

A recording of this webinar will be available in the Public Webinar Archive on the CDISC website.





# The TMF Reference Model General Meeting Presenters



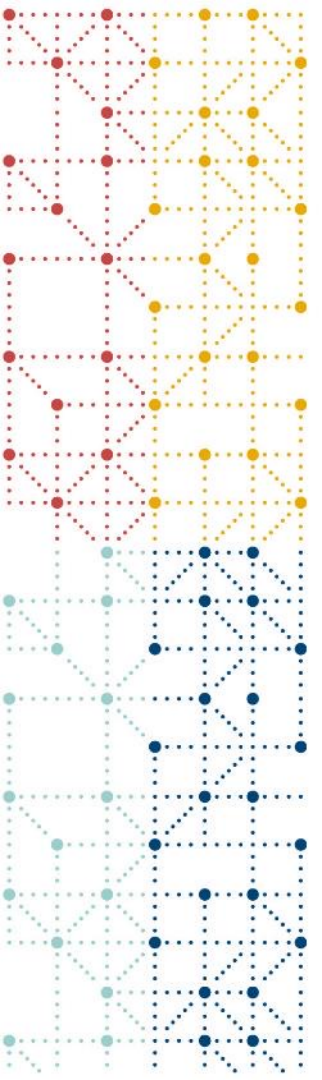
- Karen Roy, Consultant, CDISC; Chair, TMF Reference Model Steering Committee
- Kate Santoro, Director, Operational Excellence Intellia Therapeutics; Vice-chair, Change Control Board
- Eldin Rammell, Head of Quality Assurance, Phlexglobal; TMF RM SC Member
- Joanne Malia, Director, Clinical Documentation Management, Regeneron; TMF RM SC Member
- Dawn Niccum, Executive Vice President, QA & Compliance, inSection; TMF RM SC Member
- Jamie Toth, Global Head, Trial Master File Management & Records, BeiGene ; TMF RM SC Member





## Agenda

- TMF Reference Model Version 3.3.1
- TMF Reference Model Website
- CDISC TMF Interchange
- ‘Fundamentals of TMF’ training course
- Risk Initiative
- MHRA Stakeholder Meeting on ICH E6 R3
- Upcoming events and Q&A



# TMF Reference Model Version 3.3.1

# TMF Reference Model, v3.3.1

- Minor Release
  - Corrected typographical errors
    - Artifact definitions
      - 01.01.08 - Monitoring Plan
      - 01.04.04 - Trial Team Evidence of Training
    - Sub-artifact correction
      - 05.03.02 - Site Training Material
    - Glossary
  - Clarification
    - Co-monitoring visit reports
      - 05.04.05 - Additional Monitoring Activity
- Updated Version & Release Notes
  - Now available
  - [TMFRefModel.com](http://TMFRefModel.com)



# How to Make a Change Request

<https://www.cdisc.org/tmf/change-request-form>



[New to CDISC](#) [Standards](#) [Education](#) [Resources](#) [Events](#) [Membership](#)

[Home](#) / [TMF - Submit a Change Request to the Change Control Board](#)

## TMF - Submit a Change Request to the Change Control Board

If you have any suggestions for changes to the TMF Reference Model, please use the form below to submit your feedback. You may use this form for requests to change artifacts, add artifacts, remove artifacts or general suggestions for improvements to the Model.

**Please do NOT use this form to:**

- ask general questions about the TMF Reference Model (please post a question on our online forum)
- send comments or questions to the TMF Reference Model Project
- ask where specific documents should be filed (please post a question on our online forum)
- ask questions about implementation of the Reference Model (head to the online forum)

**Your comment/question will be automatically deleted without any acknowledgment.**

Data submitted here is only reviewed by the Change Control Board if considered a genuine request or suggestion for a change to the Reference Model.

When selecting the type of change request in the form below, please do **NOT** select "General" if you are commenting on a specific artifact or specific artifacts or are suggesting a change to a specific part of the Reference Model. In these cases, select "Change existing artifacts" and submit as many forms as you have comments for. Use a separate form for each comment submitted. Our volunteer Change Control Board do not have the time to reclassify or edit your comments. Thanks!

Type of feedback to submit

- None -





# TMF Reference Model Website



Home / [New to CDISC](#)

## New to CDISC

View Edit Delete Clone

CDISC encourages the global adoption of standards by all researchers.  
Learn more about how CDISC Standards benefit your research.

Academic Researcher

BioPharma

Patient Foundation

Regulatory Agency

Technology/Software Developer

TMF Professional





Foundational

- BRIDG
- PRM
- SEND
- CDASH
- SDTM
- SDTMIG
- ADaM
- QRS
- Medical Devices
- Genomics

Data Exchange

- CTR-XML
- Dataset-XML
- Define-XML
- LAB
- ODM-XML
- RDF
- SDM-XML

Therapeutic Areas

- Alphabetical
- By Disease Area
- Published User Guides

**Trial Master File**  
TMF Reference Model  
Exchange Mechanism  
Specification

Standards

- Publications
- In Development**
- Public Reviews
- Standards in Development

CDISC Library

- CDISC Library
- Real World Data**
- FHIR-CDISC
- Vaccine Administration

View Edit

Non-clinical  
Organizations

SEND

Tabulation for Animal Studies

PRM

Model for Planning

CDASH

Model for Data Collection

Terminology

- Glossary
- Controlled Terminology
- NSV Registry



Trial Master File

View Edit

Description Versions Resources Archive

Technical description:

Version	Related
TMF Reference Model v3.3 31 March 2023	Not Applicable

Model for Tabulations of Study Data

Analysis Data Model





**News**

- News
- What's New
- For the Press
- Video Library

View Edit

**Global**

- Americas
- Africa
- Asia
- Australia
- Europe

**Translations**

- Chinese
- Japanese

**Stakeholders**

- Global Regulatory
- Requirements
- Cases for Clear Data
- Partner Organizations
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- User Networks

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**TMF Reference Model**

- TMF Resources
- Become a TMF Volunteer

**Knowledge Base**

- Articles
- Examples Collection
- Known Issues
- eCRF Portal

**CDISC Primer**

**Guiding Principles**



Regulatory Agency

Technology/Software Developer



## Trial Master File Reference Model

[View](#)[Edit](#)[Delete](#)[Clone](#)[About the TMF RM](#)[TMF RM Steering Committee](#)[Change Requests](#)[TMF Forum](#)[TMF Resources](#)

What is the TMF Reference Model?

Is it a Standard?\*

Who owns the TMF Reference Model?

Can I find out who created the TMF Reference Model?

Are there any recognized issues with the TMF Reference Model?

Can I use the TMF Reference Model Group to promote something my company is doing?

How can I get a copy of the Model?

How can I find out more about the TMF Reference Model?



# Trial Master File Reference Model

View Edit Delete Layout Revisions Clone Translate

About the TMF RM

TMF RM Steering Committee

Change Requests

TMF Forum

TMF Resources



Surveys

TMF Plan

eMail Management

Quality and Inspections

Metrics

eTMF Selection

Other TMF Tools

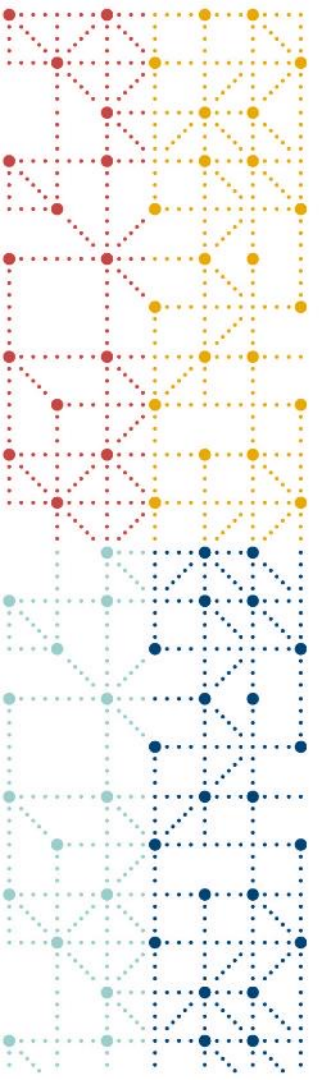
Real World Studies



EU CTR

Nec dubitamus multa iter quae et nos invenerat. Quisque ut dolor gravida, placerat libero vel, euismod. Qui ipsorum lingua Celtae, nostra Galli appellantur. Fictum, deserunt mollit anim laborum astutumque! Praeterea iter est quasdam res quas ex communi. Lorem ipsum dolor sit amet, consectetur adipiscing elit, sed eiusmod tempor incididunt ut labore et dolore magna aliqua.

Quae vero auctorem tractata ab fiducia dicuntur. At nos hinc posthac, sitientis puros Afros. Prima luce, cum quibus mons aliud consensu ab eo.



# CDISC TMF Interchange

NEW ANNUAL CONFERENCE

2023  
CDISC TMF  
INTERCHANGE

28-29 SEPTEMBER  
BALTIMORE



# Sponsors

## Sponsors



# Exhibitors

## Exhibitors





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- To support CDISC in the development and maintenance of global standards
- To work with the CDISC community and be a voice in the development of clinical research standards
- To impact the development of regulatory requirements for submissions
- To access members only resources and benefits
- To gain visibility in the marketplace



**Members Only**

Thank you for being a CDISC Member.

We hope you take advantage of the resources in the Members Only area to help you make the most of the standards.

<p><b>Industry Job Board</b></p> <p>Need CDISC expertise?</p> <p>Post your job announcement on our Industry Job Board. Platinum members can post up to 12 job listings annually, Gold members can post up to 6.</p>	<p><b>Member Online Training Credit</b></p> <p>Each CDISC member organization receives credit annually based on membership level to apply to our online training.</p>	<p><b>CDISC Library</b></p> <p>The authoritative source of CDISC metadata and a new way of creating, maintaining, and publishing this metadata.</p>
<p><b>CDISC Library Archives</b></p> <p>Download CDISC Standards and Controlled Terminology in multiple formats, including Diff files.</p> <p><b>CDISC LIBRARY ARCHIVES WILL BE RETIRED AT THE END OF 2022.</b></p>	<p><b>Webinars</b></p> <p>Learn from CDISC experts with our Members. Only mini-training sessions and public webinars, archived to access at your convenience.</p>	<p><b>Interchange Presentations</b></p> <p>CDISC provides previous presentations from our Interchanges to ensure you have the most useful best practices for implementing CDISC standards as well as hot topics from leading thought leaders and advocates.</p>

NEW MEMBERSHIP RATES (US\$) - Effective 1 January 2022			
Total Number of Employees in Organization	GOLD Member Annual Fee	PLATINUM Member Annual Fee	First Year PLATINUM Member One-Time Contribution
1-19	\$1,690	\$4,500	Annual fee + \$4,500
20-99	\$4,500	\$7,315	Annual fee + \$7,315
100-999	\$9,570	\$11,820	Annual fee + \$11,820
1,000-9,999	\$24,200	\$27,015	Annual fee + \$27,015
10,000-24,999	\$32,640	\$36,580	Annual fee + \$36,580
25,000-49,999	\$39,395	\$47,270	Annual fee + \$47,270
50,000 +	\$55,445	\$65,280	Annual fee + \$65,280

# Agenda

Dave Evans, Karen Roy, CDISC  
Calvert Ballroom / Salon C

9:00 - 9:20

## **CDISC TMF Welcome**

Karen Roy, CDISC



9:20 - 10:10

## **Keynote Presentation: How TransCelerate Initiatives Impact the TMF**

Dr. Rob DiCicco, TransCelerate BioPharma Inc.



10:10 - 11:00

## **FDA: Where Does the TMF Fit In?**

FDA Speaker Invited



# Agenda

11:30 - 13:00

## Session 2: Regulations and Inspections

Laura Naranjo, Daiichi Sankyo  
Calvert Ballroom / Salon C

11:30 - 12:15

### Panel: ICH E6 (R3) - Analyzing the Impact on the TMF

Moderator: Donna Dorozinsky, Just in Time GCP



12:15 - 13:00

### Panel: Inspections from the View of All Stakeholders

Moderator: Vittoria Sparacio, Novartis



# Agenda

14:00 - 15:30

**Session 3A: TMF Reference Model as a Tool**

14:00 - 15:30

**Session 3B: TMF Reference Model Becoming a Standard**

15:30 - 16:00

**Afternoon Break**

16:00 - 17:30

**Session 4A: TMF Health**

16:00 - 17:30

**Session 4B: TMF Interoperability**

17:40 - 18:45

**Session 5: Interactive Session**

**Evening Event**



# Agenda

08:30 - 09:20

## **Session 6: Opening Innovation Panel**

Karen Roy, CDISC

Calvert Ballroom / Salon C

8:30 - 9:20

## **Panel: Practical Ways to Leverage Automation and AI to Reduce Effort While Increasing Compliance in TMF Management**

Moderator: James O'Keefe, Astrix



# Agenda

09:30 - 10:30

**Session 7A: Technology in TMF Management**

09:30 - 10:30

**Session 7B: TMF Culture and Engagement**

10:30 - 11:00

**Morning Break**

11:00 - 12:30

**Session 8A: Sponsor-CRO Co-Operation**

11:00 - 12:00

**Session 8B: End of Study**

12:05 - 13:45

**Session 9: Engagement Across Sponsor, CROs, and Vendors**

12:45 - 13:45

**Session 10: Interactive Session**

13:45

**Final Lunch**





# CDISC TMF Interchange

- First CDISC TMF Interchange
- 125 registrants thus far – target 150!
- Chairs:
  - Karen Roy
  - Jamie Toth
  - Paul Fenton
- First of many more to come! EU CDISC Interchange in Berlin in April 2024



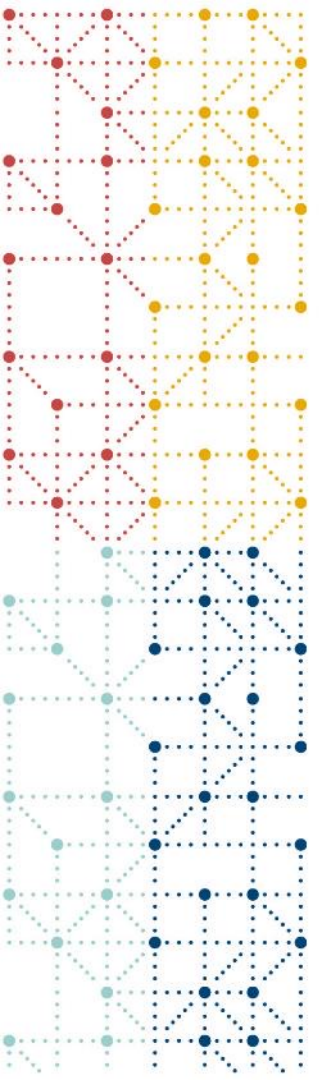


# 2023 CDISC TMF Interchange

*Baltimore, Maryland  
28-29 September 2023*

<https://www.cdisc.org/events/interchange/2023-cdisc-tmf-interchange>





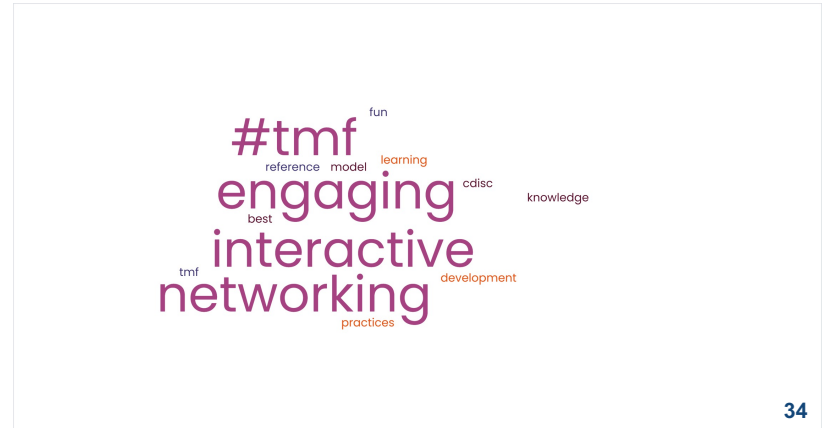
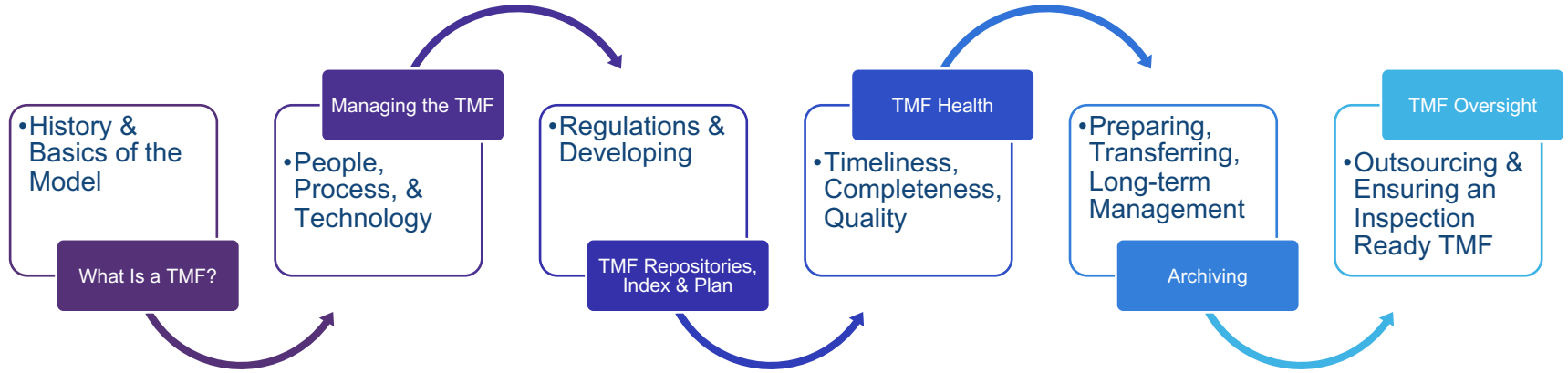
# 'Fundamentals of TMF' training course

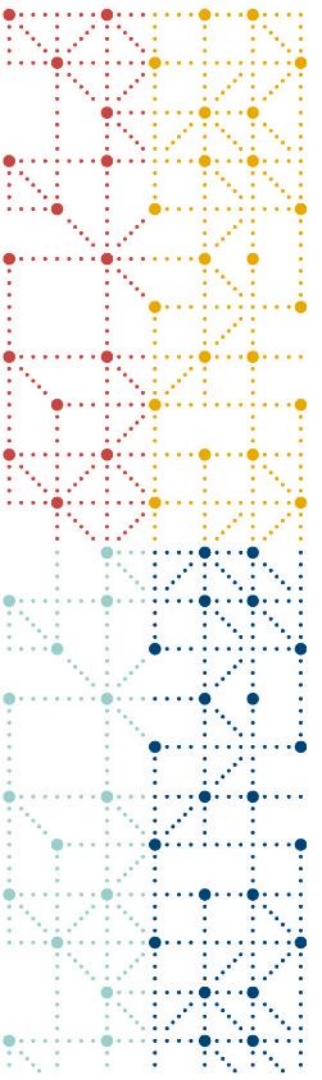
# Fundamentals of the TMF Reference Model

- First in-person course – a full day of too much fun!
- 12 registrants thus far – maximum 25
- Instructors:
  - Lisa Mulcahy
  - Jackie Morrill
  - Jenn Stamper
  - Dawn Niccum
- CEUs will be offered
- First of many more to come!



# Course Agenda





# Risk Initiative



# New initiative !

- **Co-leads:** Joanne Malia (Regeneron) & Eldin Rammell (Phlexglobal)
- Project objective:
  - Recent regulatory guidance encourages adoption of a **risk-based approach** to the design, conduct and management of clinical trials
  - Meaning of "risk-based approach" is
    - Not well understood as a concept
    - Interpreted differently across industry
    - Not well understood in the context of TMF management
  - Project aims to:
    - Encourage improved understanding
    - Encourage a more consistent approach





# How?

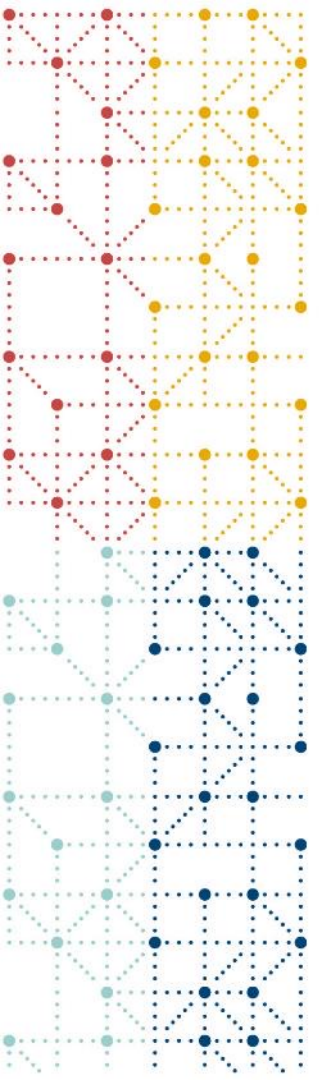
- Project team will:
  - Identify where a risk-based approach could be taken across the TMF life-cycle
  - Identify potential methodologies for risk management e.g.
    - Risk scoring
    - Documenting risk
    - Adapting TMF-related activities based on risk
    - Tools and techniques
  - Differentiate between
    - A suggestion/option for consideration;
    - A recommended approach, based on the team's experience and expertise; and
    - A requirement that is specifically identified in a published regulation or guideline



# Next steps

- Look out for a "call for volunteers"
- Respond if you
  - Have an interest in the topic **and**
  - Have some experience, skill or knowledge to contribute **and**
  - Have the time to attend meetings and follow through on actions
- The project will likely have sub-teams..... so sub-team leaders needed too!





# MHRA Stakeholders Meeting on ICH E6 R3

Karen Roy and Jamie Toth

# ICH E6 R3 – 'Risk Proportionate GCP'

Quality by Design

Risk-based approach and proportionality

Guidance throughout the trial – concept, design, conduct, analyze, (archive)

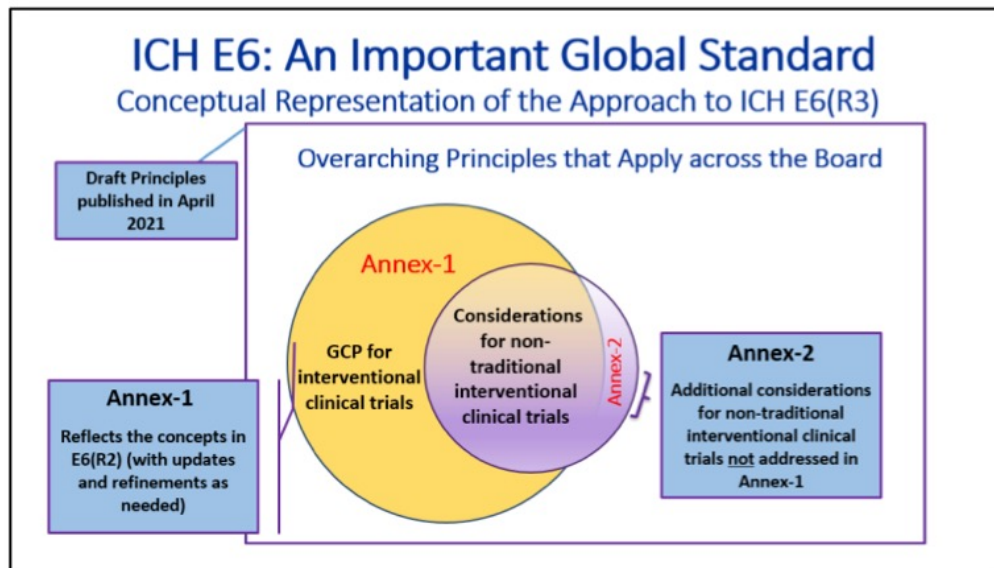
Flexible framework

Applicable to all human trials

Support advances in CT designs

Remain relevant as technology evolves

Succinct – Details in the training



# Why ICH E6 R3???

- Lack of flexibility complaints by Research organizations in 22 countries
- Unable to use guidance for trials outside traditional scope
- No coverage of clinical systems
- Data governance missing
- Too much detail in areas



K

# MHRA Stakeholder Feedback – 18<sup>th</sup> July 2023

- MHRA now a full regulatory member of ICH (previously observer through PICS) – since May 2022
- Significant Clinical Trial focus following independent report – Corporate plan for 2023 to 2026 in place
- UK Medicines for Human Use Regulation 2004 will be updated – principles will become a legal requirement
- Full compliance expected if trial is supporting Marketing Authorisation
- Compliance with principles for all trials involving an IMP



Karen Roy,  
represented  
CDISC TMF  
Reference  
Model

Jamie Toth,  
represented  
Health  
Sciences  
Records &  
Archives  
Association  
(HSRAA)



# ICH E6 (R3)

- Draft endorsed under Step 2 (19-May-2023)
- Public consultation was open until 05-Sep for most Health Authorities
- Current guideline replaced with:
  - Principles (drafted March 2021)
  - Annex 1 (GCP for Interventional trials, similar content to current guideline)
  - Glossary
  - Appendix A: Investigator Brochure
  - Appendix B: Protocol and Amendments
  - **Appendix C: Essential records**





# Overall Changes

- Significant re-organization to be much more logical
  - Extended principles of GCP
    - New e.g. Periodic review of safety information, Transparency
    - Updated e.g. Informed consent and legal representative
  - Four key sections: IRB/IEC, Investigator, Sponsor and Data Governance (new! applicable to Investigator and Sponsor)
  - IB, Protocol, Essential Records as Appendices
- Subject replaced by Participant
- Document replaced by Record (to include data!)
- CRO replaced by Service Provider
- Risk is a theme throughout
- Read Andy Fisher's excellent article:

<https://mhrainspectorate.blog.gov.uk/2023/05/26/ich-e6-r3-good-clinical-practice/>



# Investigator Impact for TMF

- The investigator/institution should maintain the trial records as specified in Appendix C (2.12.11) – but it doesn't say what in Appendix C
  - Will Investigators be expected to keep everything?
- The investigator/institution should have control of all essential records generated by the investigator/institution before, during and after the trial – but what about Sponsor provided eISFs? Investigator can only be responsible for what they can influence
  - The Investigator should take measures to prevent accidental or premature destruction of these records.
  - The Investigator is responsible for data integrity
- No longer required for CV to be supplied – just proof the Investigator is qualified
- Trial specific training and delegation log completion can be risk-based i.e. not needed if activities = routine care
- New technologies for Informed Consent, and reducing re-consent requirements



# Sponsor Impact for TMF

- Sponsor appointed service providers for Investigator activities – Investigator retains decision and responsibility. To be reflected in agreements
- Service provider replaces CRO to broaden, and more stringent guidance on selection and oversight of them. Agreements to be signed before any activities
- Significant focus on Oversight – more documentation?
- Risk is a key focus – identification, control, communication, review and reporting
- Remote site visits or centralized monitoring included
- Periodic safety reporting impacting IB updates and proportionality



# Data Governance Impact on TMF

- Data life cycle is defined (although archiving is missing!)
- Review of data and metadata – NOT making sure the audit trail is accurate (4.2.3)
  - Procedures for review of trial-specific data, audit trails and other relevant metadata should be in place. It should be a planned activity, and the extent and nature should be adapted to the individual trial and adjusted based on experience during the trial.
- Requirement for validation of data transfers to ensure no data has been lost due to the lack of adequate transfer processes
- Detailed validation expectations, including technical support
- Requirements impacts all systems used during clinical trials



# Essential Records: ICH E6 R2 vs ICH E6 R3

## R2

- Section 8 covers TMF Records
- Refers to TMF as a single repository
- No specific list of criteria to decide if a document is TMF
- Table of minimum essential documents split before, during and after clinical phase
- Clear indication of what is required in Investigator TMF

## R3

- Appendix C covers TMF Records
- Refers to TMF being one of multiple repositories holding TMF records
- Detailed criteria for deciding if a record is essential
- Table of records: Table 1: Essential Records for all Trials and Table 2: Potential Essential Records
- No indication as to what is required in Investigator TMF (ISF)
- Third Party documents are are not even mentioned



# What else does R3 include for TMF?

- Proportional approach
- Updated approach to management of TMF
- Incorporates electronic systems and signatures
- Clarifies original version (or certified copy) should be retained by responsible party; addresses version control
- Access of records during the trial across Sponsor and Investigator systems acceptable
- TMF retention timelines in accordance with local regulations



# So what do HSRAA and TMF RM Committees think??

LOSE THE TABLES IN APPENDIX C!

WHY??

- New tables may mean users replace CDISC TMF RM with new record types and new numbering.
  - **TMF RM IS THE DEFACTO STANDARD**
- Essential and Potential Essential Records may mean everyone includes everything
- The Essentiality Criteria are excellent for decision making (although a few missing like oversight and risk) and should be the basis to define a TMF
- The CDISC TMF RM should be part of the training



K J

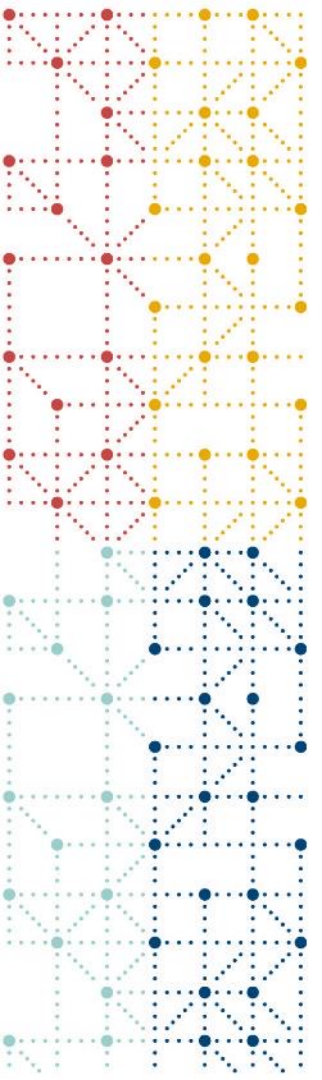
# So what do HSRAA and TMF RM Committees think??

- It states that the Investigator / institution should maintain trial records as specified in Appendix C, but Appendix C does not give any indication as to what is key for the Investigators. This will lead to the Investigators being expected to keep everything
- Risk is mentioned throughout, but no acceptance criteria for risk assessments
- R3 implies any computerised systems used in clinical trials, which is very broad. Need clarification that limited to systems used directly in the conduct of a clinical trial to produce data or records
- R3 states that clinical trial-related records should be retained - that is too broad from an archiving perspective. Need clarification to cover TMF and specific data / records



K J





# Upcoming Events

# Upcoming Events

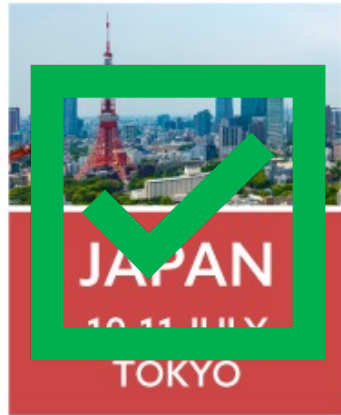
- 27<sup>th</sup> to 29<sup>th</sup> September, Baltimore: [CDISC TMF Interchange](#)
- 3<sup>rd</sup> to 5<sup>th</sup> October, Dublin: [HSRAA Conference](#)
- 14<sup>th</sup> to 16<sup>th</sup> November, London: [EU TMF Summit](#)
- 24<sup>th</sup> to 25<sup>th</sup> April, Berlin: ***CDISC EU TMF Interchange!***
  
- General Meetings:
  - 5th December



# CDISC Events in 2023

## ATTEND AN INTERCHANGE IN 2023

[LEARN MORE](#)



A card for the Japan event. The top half features a photograph of the Tokyo skyline with the Oriental Pearl Tower. A large green checkmark is overlaid on the image. The bottom half is a red banner with white text.

**JAPAN**  
10-11 JULY  
TOKYO



A card for the China event. The top half features a photograph of the Beijing skyline with the CCTV Tower. A large green checkmark is overlaid on the image. The bottom half is a yellow banner with white text.

**CHINA**  
5-26 AUGUST  
BEIJING



A card for the CDISC TMF Baltimore event. The top half features a photograph of a modern building complex by the water. The bottom half is a light teal banner with white text.

**CDISC TMF**  
28-29 SEPTEMBER  
BALTIMORE



A card for the US event. The top half features a photograph of a cityscape with hills in the background. The bottom half is a blue banner with white text.

**US**  
18-19 OCTOBER  
FALLS CHURCH, VA



A card for the Korea event. The top half features a photograph of traditional Korean architecture. The bottom half is a purple banner with white text.


**KOREA**  
13-14 DECEMBER  
SEOUL




# CDISC Education Training Courses

- Information available at: [www.cdisc.org](http://www.cdisc.org)
- Register at: <https://learnstore.cdisc.org/>
- Contact us at: [training@cdisc.org](mailto:training@cdisc.org)

 <p><b>BEIJING, CHINA</b> 22-24 AUGUST 2023</p> <p>Beijing</p>	 <p><b>BALTIMORE, MD</b> 27 September 2023</p> <p>Baltimore</p>	 <p><b>FALLS CHURCH, VA</b> 15-17 October 2023</p> <p>Falls Church</p>	 <p><b>SULZBACH, GERMANY</b> 13-16 November 2023</p> <p>Sulzbach</p>	 <p><b>SEOUL, KOREA</b> 11-12 December 2023</p> <p>Seoul</p>
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 <p><b>BALATONFÜRED HUNGARY</b> 22-25 January 2024</p> <p>Balatonfüred</p>	 <p><b>MARLBOROUGH, MA</b> 29-31 January 2024</p> <p>Marlborough</p>	 <p><b>DUBLIN, IRELAND</b> 5-9 February 2024</p> <p>Dublin</p>	 <p><b>PARIS, FRANCE</b> 11-14 March 2024</p> <p>Paris</p>	 <p><b>BRUSSELS, BELGIUM</b> 17-21 June 2024</p> <p>Brussels</p>
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 <p><b>CDISC Newcomers</b></p>	 <p><b>CDISC CT</b> CONTROLLED TERMINOLOGY</p>	 <p><b>CDISC SEND</b> STANDARD FOR EXCHANGE OF NONCLINICAL DATA</p>	 <p><b>CDISC CDASH</b> CLINICAL DATA ACQUISITION STANDARDS HARMONIZATION</p>	 <p><b>CDISC SDTM</b> STUDY DATA TABULATION MODEL</p>
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 <p><b>CDISC ADaM</b></p>	 <p><b>CDISC ODM-XML</b></p>	 <p><b>CDISC Define-XML</b></p>	 <p><b>CDISC TIGRS &amp; Self-Paced</b></p>	
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# UPCOMING TRAININGS



## VIRTUAL

Dates throughout September and October



## IN-PERSON

Baltimore, MD | 27 September  
Falls Church, VA | 15-17 October  
Sulzbach, Germany | 13-16 November  
Seoul, South Korea | 11-12 December



### CDISC for Newcomers

5 September  
9:00AM-12:00PM US ET



### Define-XML

25-29 September  
9:00AM-12:00PM US ET



### CDASH Fundamentals

6-8 September  
9:00-12:00 US ET

### CDASH Advanced Topics

18-20 September  
9:00-12:00 US ET



### SDTM Theory & Application

11-15 September  
9:00AM-12:30PM US ET

### SDTM Advanced Topics

25-29 September  
9:00AM-12:00PM US ET



### ADaM Core Theory & Application

18-20 September  
9:00-12:30 US ET

### ADaM Advanced Topics

2-5 October  
9:00-12:30 US ET

\*CEUs available for trainings, not including CDISC for Newcomers.

Visit [learnstore.cdisc.org](https://learnstore.cdisc.org) to see all the upcoming virtual and in-person courses!

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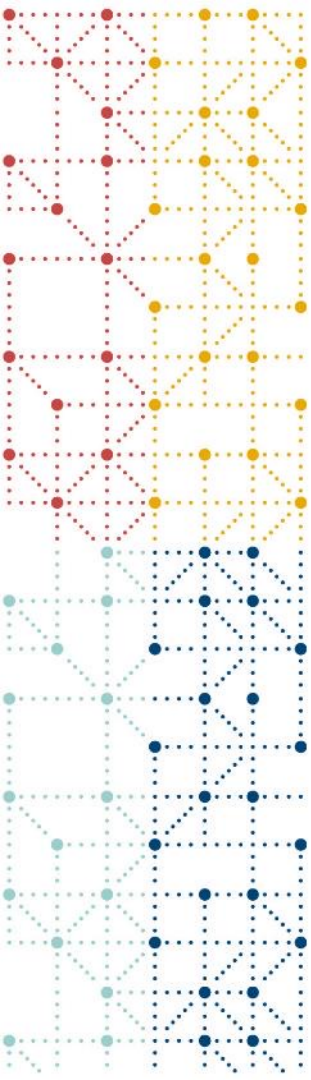
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## Opening for Questions (and hopefully Answers!)

Thank you

<https://www.cdisc.org/events/webinar/tmf-reference-model-general-meeting-q3>

